| Form | 990 | |
|------|---------------------------------------|--|
| | · · · · · · · · · · · · · · · · · · · | |

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

OMB No. 1545-0047 Π Open to Public

| | | enue Servic | | | Information | n about Form 9 | 90 and its | instructions | is at www. | irs.gov/ | /form9 | 90. | | Ir | specti | on |
|--------------------------------|------------------|-------------|--|---|-------------------|---------------------|---------------|--------------------|------------|-------------|--------------------|--------------|---------|-----------------|-------------|--------------|
| AF | or th | e 2019 | caler | ndar year, or t | ax year beg | jinning | 07, | /01, 2019 , | and endi | ng | | | 06 | 5/30 ,2 |) 20 | |
| _ | | [| C Nam | e of organization | | | | | | | D En | nployer i | dentifi | cation nun | ber | |
| B c | heck if ap | oplicable: | | SAN DIEGO | FOUNDAT | ION | | | | | | | | | | |
| | Addre | | Doind | Business As | | | | | | | 95-2872494 | | | | | |
| | - | change | | ber and street (or | P.O. box if mail | is not delivered to | street addres | s) | Room/suite | | E Telephone number | | | | | |
| | - | return | 95(| 0 GILMAN | DRIVE #0 | 940 | | | | | (85 | 8) 53 | 34 – 1 | 032 | | |
| | Termi | - F | City or town, state or province, country, and ZIP or foreign postal code | | | | | | | | | | | | | |
| | Amen | | - | JOLLA, CA | - | - | | | | | G G | oss recei | nts \$ | 682 | 338 | ,270. |
| | returr Applio | | | | | | | | | | | s this a gr | | | Yes | X N |
| | pendi | ng | |)0 GILMAN | | | s | ubordinate | es? | | | | | | | |
| - | Tau au | | | | | | | 1 | | | | Are all subo | | | Yes | |
| | | empt stat | | X 501(c)(3) | 501(c) (|) ┥ (inse | ert no.) | 4947(a)(1) c | or 5 | 27 | | | | st. (see instru | ctions) | |
| | | | | | | 1 | b | | | | . , | · · | • | number 🕨 | | |
| | | _ | | X Corporation | Trust | Association | Other 🕨 | • | L Year | of format | tion: ⊥ | 972 M | State | e of legal do | micile: | CA |
| Pa | art I | | nmary | | | | | | | | | | | | | |
| | 1 | | | be the organiza | | | | | | | | PRIV | √A'I'Ŀ | SUPPO |)R'I' | |
| Sec | | | | ERSITY OF | | | | | PURPOSE | OF I | TS | | | | | |
| Governance | | RESE | ARCH | , TEACHIN | G AND PUE | BLIC SERVI | ICE MISS | SION. | | | | | | | | |
| ver | | | | x 🕨 🔄 if the | - | | • | • | | | | | ts. | | | |
| | 3 | Numbe | er of vo | ting members o | of the governin | ng body (Part VI, | line 1a) | | | | | | 3 | | | 43. |
| ა ა | 4 | Numbe | er of in | dependent votin | g members of | f the governing | body (Part V | VI, line 1b) | | | | | 4 | | | 41. |
| itie | | | | of individuals e | | | | | | | | | 5 | | | 0. |
| Activities & | | | | of volunteers (e | | | | | | | | | 6 | | | 41. |
| A | 7a | Total u | nrelate | ed business reve | nue from Part | VIII, column (C) |), line 12 | | | | | | 7a | | 174 | 1,874 |
| | | | | business taxab | | | | | | | | | 7b | | 32 | 2,589 |
| | | | | | | | | | | | | r Year | 1 | Cur | rent Y | ear |
| | 8 | Contrib | outions | and grants (Par | t VIII, line 1h) | | | | | , <u> </u> | 89,4 | 406,1 | 73. | 142 | ,979 | ,663 |
| Revenue | 9 | Progra | m corv | ice revenue (Par | t VIII line 2a) | | | COPY | f for | | / | 50,2 | | | | 1,511 |
| s vel | - | Investo | nont in | ice revenue (Par come (Part VIII | column (A) li | nes 3 1 and 7d | ••••• | PUBLIC IN | ISPECTION | | 50.3 | 399,5 | | 36 | | ,241 |
| Å | 11 | | | e (Part VIII, colu | | | | | | J | | 447,6 | | | | , 720 |
| | 12 | | | e (rant vin, con e - add lines 8 th | | | | | | | | 303,6 | | 179 | | ,135 |
| | 13 | | | | | | | | | | | 944,2 | | | | 288 |
| | | | is and similar amounts paid (Part IX, column (A), lines 1-3) | | | | | | | · | | / 1 1 / 2 | 0. | 1007077200 | | |
| | 14 | | | | | | | | | | | | 0. | | | 0 |
| Expenses | 15 | | | er compensatior | | | | | | | | | 0. | | | 0 |
| en en | | | | fundraising fees | | | | | | | | | 0. | | | 0 |
| Ä | | | | sing expenses (F | | | | | · | | 1 / | | 4.0 | | | 1 1 4 0 |
| | | | | es (Part IX, colu | | | | | | · | | 569,2 | | 1 | | 4,148 |
| | | | | es. Add lines 13 | | | | | | · | | 513,4 | | | | ,436 |
| - 0 | 19 | Revenu | ue less | expenses. Sub | tract line 18 fro | om line 12 | | | | | | 590,2 | | | | ,699 |
| Net Assets or Fund Balances | | | | | | | | | | - | - | Current | | | l of Yea | |
| sset | 20 | | ``` | Part X, line 16) | | | | | | . 1,1 | | 362,6 | | 1,175 | | |
| dB | 21 | Total lia | abilitie | s (Part X, line 26 | 5) | | | | | | | 538,4 | | | | ,820 |
| | | Net as | sets or | fund balances. | Subtract line 2 | 21 from line 20. | | | | 1,0 | 37,8 | 324,2 | 20. | 1,073 | ,555 | ,495 |
| Pa | rt II | Sig | natur | e Block | | | | | | | | | | | | |
| | | | | , I declare that I e. Declaration of p | | | | | | | | | of my | knowledge | and be | elief, it is |
| | , cone | | ompieu | | | an onicer) is base | | mation of white | | Ias arry Ki | TOWIEU | je. | | | | |
| <u>.</u> . | | | | | | | | | | | | 01/2 | 20/2 | 021 | | |
| Sig | | S S | Signatu | e of officer | | | | | | | | Date | | | | |
| He | re | M | IARLE | NE D. SHA | VER | | | CFO | | | | | | | | |
| | | 🚩 ī | ype or | print name and titl | e | | | | | | | | | | | |
| | | Print/T | ype pre | parer's name | | Preparer's sign | nature | | Date | | С | heck | if | PTIN | | |
| Paic | | ERIC | AR | MCREYNOLD | S | | | | | | | elf-emplo | | P0097 | 7806 | |
| | parer | Firm's | | | | COOPERS L | LP | | | | Firm's | | 13- | 400832 | | |
| Use | Only | | | - | | | | | | | | | | 1 220 7 | | |

May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions.

Firm's address 🕨 2001 MARKET STREET, SUITE 1800 PHILADELPHIA, PA 19103

No

267-330-3000

X Yes

Form 990 (2019)

Phone no.

| | UC SAN DIEGO FOUNDATION | 95-2872494 | - |
|-------|--|------------|-------------------|
| | n 990 (2019) art III Statement of Program Service Accomplishments | | Page 2 |
| - | Check if Schedule O contains a response or note to any line in this Part III | <u> </u> | . X |
| 1 | Briefly describe the organization's mission: THE MISSION OF THE UC SAN DIEGO FOUNDATION IS TO ADVOCATE AND RAISE | | |
| | PRIVATE SUPPORT FOR THE UNIVERSITY OF CALIFORNIA SAN DIEGO, FOR THE | | |
| | PURPOSE OF ITS RESEARCH, TEACHING AND PUBLIC SERVICE MISSION. | | |
| | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed | I on the | |
| - | prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. | | X No |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any p | vrogram | |
| Ū | services? | Yes | X No |
| 4 | Describe the organization's program service accomplishments for each of its three largest program expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grant the total expenses, and revenue, if any, for each program service reported. | | |
| | (Code:) (Expenses \$150,074,580. including grants of \$150,074,580.) (Revenue \$) | | _) |
| | GRANTS IN SUPPORT OF PROGRAMS OF THE UNIVERSITY OF CALIFORNIA, SAN | | |
| | DIEGO: \$2,687,729 FOR CAPITAL PROJECT CONSTRUCTION, \$62,403,997 | | |
| | FOR GENERAL DEPARTMENT SUPPORT, \$56,486,580 FOR RESEARCH RELATED | | |
| | FACULTY SUPPORT, \$28,496,274 FOR STUDENT AID. | | |
| | | | |
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| | | | |
| | | | |
| 4b | (Code:) (Expenses \$6,502,708. including grants of \$6,502,708.) (Revenue \$) | | _) |
| | INVESTMENT EARNINGS PROVIDED TO SUPPORT UC SAN DIEGO FOUNDATION'S | | |
| | OPERATING COSTS, AS WELL AS OTHER FUNDRAISING COSTS, BOTH INCURRED | | |
| | BY THE CAMPUS. | | |
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| | | | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) | | _) |
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| | | | |
| 4d | Other program services (Describe on Schedule O.) | | |
| | (Expenses \$ including grants of \$) (Revenue \$ 54,511.) | | |
| 4e | Total program service expenses ► 156,577,288. | | |
| JSA | 020 2.000 | Form 9 | 990 (2019) |
| 7 E T | 4101MJ M015 V 19-7.9F | | PAGE 2 |

| Part | IV Checklist of Required Schedules | | | |
|------|---|------|-----|------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| 5 | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | х |
| | | | | |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | х | |
| _ | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | A | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| Ŭ | complete Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| 9 | | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | v | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | X | |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | | |
| | complete Schedule D, Part VI | 11a | | Х |
| b | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| c | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | | | |
| U | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| ام | | 110 | | 21 |
| a | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets | | | v |
| | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | 37 | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII. | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | | | |
| | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. | 13 | | Х |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | 1 | | |
| D D | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | | 4.41 | х | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | A | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | | | 37 |
| | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Х | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | | Х |
| 20 - | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | X |
| | | | | - 22 |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | Х | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Λ | |

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Form 990 (2019)

Form **990** (2019) PAGE 3

| Form 9 | 90 (2019) | | F | -age 4 |
|---------------|---|-----|-----|---------------|
| Part | V Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J. | 23 | X | <u> </u> |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | | X |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | <u> </u> |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | <u> </u> |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | <u> </u> |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | 37 |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | 37 |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | 37 |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key | | | |
| | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee | | | |
| | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these | ~ 7 | | x |
| 20 | persons? If "Yes," complete Schedule L, Part III | 27 | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| • | Part IV instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> | | | |
| a | "Yes," complete Schedule L, Part IV | 28a | | x |
| h | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | 200 | | <u> </u> |
| • | "Yes," complete Schedule L, Part IV | 28c | | х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | |
| | complete Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | |
| | or IV, and Part V, line 1 | 34 | X | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | <u> </u> |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | v | |
| Part | 19? Note: All Form 990 filers are required to complete Schedule O. | 38 | Х | L |
| Part | V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 19 | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | Х | |
| JSA 9E1030 | | | 990 | (2019) |

PAGE 4

Page 5

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|-----|--|-----|-----|----|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return. 2a 0. | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Х | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | Х | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| ia | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | Х | |
| h | If "Yes," enter the name of the foreign country \blacktriangleright MEXICO | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| Ju | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | Х |
| h | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| u | and services provided to the payor? | 7a | Х | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Х | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| • | required to file Form 8282? | 7c | | Х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Х |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| - | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | 140 | | X |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | |
| | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | | х |
| | excess parachute payment(s) during the year? | 13 | | |
| 4.0 | If "Yes," see instructions and file Form 4720, Schedule N. | 16 | | х |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | | | |

Form **990** (2019)

Form 990 (2019)

| Form 9 | 990 (2019) UC SAN DIEGO FOUNDATION 95- | -2872494 | I | Page 6 |
|--------|--|---------------|--------|---------------|
| Part | | | | |
| | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedu | ıle O. See ir | struc | tions. |
| | Check if Schedule O contains a response or note to any line in this Part VI | | | Х |
| Sect | ion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a | 43 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar | | | |
| | committee, explain on Schedule O. | 4.7 | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 41 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | | 37 | |
| | any other officer, director, trustee, or key employee? | | X | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the d | - | | v |
| | supervision of officers, directors, trustees, or key employees to a management company or other person? | | | XX |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | | | X |
| 6 | Did the organization have members or stockholders? | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or ap | _ | | x |
| | one or more members of the governing body? | •• | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) mem | | | x |
| 0 | stockholders, or persons other than the governing body? | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken due the veer by the following: | guing | | |
| 3 | the year by the following: The governing body? | 8a | x | |
| a b | Each committee with authority to act on behalf of the governing body? | •• | х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reache | | | |
| • | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. | | | Х |
| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Rev | | .) | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | . 10a | | Х |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chap | | | |
| | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form | n?. 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | . <u>12a</u> | X | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could | | | |
| | rise to conflicts? | | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If " | | 37 | |
| | describe in Schedule O how this was done | | X | |
| 13 | Did the organization have a written whistleblower policy? | | X | |
| 14 | Did the organization have a written document retention and destruction policy? | | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approva | - | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decis | | | x |
| a | The organization's CEO, Executive Director, or top management official | | | X |
| b | Other officers or key employees of the organization | | | |
| 10- | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | mont | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange | 140 | | x |
| h | with a taxable entity during the year? | •• | | |
| b | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Secti | ion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed \blacktriangleright CA, | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and | 990-T (Sec | tion 5 | 501(c) |
| | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | X Own website Another's website Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, cor | flict of inte | rest r | oolicv. |
| - | and financial statements available to the public during the tax year. | | r | , , |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and M. SHAVER 9500 GILMAN DR. MC 0940 LA JOLLA, CA 92093-0940 858-534-1032 | records 🕨 | | |
| | M. SHAVER 9500 GILMAN DR. MC 0940 LA JOLLA, CA 92093-0940 858-534-1032 | | | |
| JSA | | Form | 990 | (2019) |

Page 7

| Part VII | Compensation | of | Officers, | Directors, | Trustees, | Key | Employees, | Highest | Compensated | Employees, | and |
|----------|----------------|-------|-----------|------------|-----------|-----|------------|---------|-------------|------------|-----|
| | Independent Co | ontra | actors | | | | | | | | |

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and title | (B) Average hours per week (list any | box, office | unles er and | Pos heck ss pe d a d | erson lirect | e than c is both or/trust | an iee) | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
|-------------------------------|--|-----------------------------------|-----------------------|-------------------------------|-----------------|---------------------------------|------------|---|--|--|
| | hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | (W-2/1099-MISC) | organization and related organizations |
| (1) P. KHOSLA | 1.00 | | | | | | | | | |
| CHANCELLOR & PRESIDENT | 39.00 | х | | x | | | | 0. | 485,061. | 115,070. |
| (2)M. CRUZ | 10.00 | | | | | | | | | |
| VICE PRESIDENT | 30.00 | | | х | | | | 0. | 294,331. | 98,372. |
| (3)D. HUNSINGER | 10.00 | | | | | | | | | |
| VICE PRESIDENT | 30.00 | | | Х | | | | 0. | 300,344. | 80,488. |
| (4)M. SHAVER | 30.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | 10.00 | | | Х | | | | 0. | 257,368. | 73,686. |
| (5)S. NARUCKI | 1.00 | | | | | | | | | |
| TRUSTEE | 39.00 | Х | | | | | | 0. | 167,903. | 71,422. |
| (6) ^K .SYKES | 40.00 | | | | | | | | | |
| CONTROLLER | 0. | | | | | Х | | 0. | 110,819. | 48,180. |
| (7) V. BAYTCHEV | 40.00 | | | | | | | | | |
| INVESTMENT OPERATIONS MANAGER | 0. | | | | | Х | | 0. | 118,388. | 29,286. |
| (8) A. SHERMAN | 40.00 | | | | | | | | | |
| CORPORATE SECRETARY | 0. | | | Х | | | | 0. | 59,092. | 23,871. |
| (9)S. HART | 2.00 | | | | | | | | | |
| CHAIR | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (10) ^C . CHANG | 1.00 | | | | | | | | | |
| IMMEDIATE PAST CHAIR | 0. | X | | Х | | | | 0. | 0. | 0. |
| (11) J. SILBERMAN | 1.00 | | | | | | | | | |
| TREASURER | 0. | X | | Х | | | | 0. | 0. | 0. |
| (12) J. BELK | 1.00 | _ | | | | | | _ | - | _ |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | 0. |
| (13) D. BINGHAM | 1.00 | | | | | | | | - | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | 0. |
| (14) L. BLACK | 1.00 | | | | | | | | 2 | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |

Form 990 (2019)

JSA

| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
|---------------------|---|-----------------------------------|---|--------------------------------|---|--------------------------------|------------|---|--|---|
| Name and title | Average hours per week (list any hours for | box, office | unles r and | Posi neck is pe d a d | ition more rson irect | e than o is both or/trus | an tee) | Reportable compensation from the organization | Reportable compensation from related organizations (W-2/1099-MISC) | Estimated amount of other compensation from the |
| | organizations below dotted line) | Individual trustee or director | Highest compensated employee Key employee Officer Institutional trustee | | mer hest compensated ployee / employee | | Former | (W-2/1099-MISC) | (W-2/1099-MISC) | organization and related organizations |
| 5) M. BOEHM | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | x | | | | | | 0. | 0. | C |
| 6) D. BRONSTON-CULP | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 7) M. BRUTTEN | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 8) A. CHEDRICK | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 9) P. EPSTEIN | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 0) M. FARRELL | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 1) B. GILBERT | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 2) M. GLEIBERMAN | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 3) R. HERTZBERG | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 4) G. JACOBS | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |
| 5) K. KRONER | 1.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | C |

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of 2 reportable compensation from the organization **>** 0.

| | | | Yes |
|---|---|---|-----|
| 3 | Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual | 3 | |
| | | 3 | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such | | |
| | individual | 4 | X |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual | | |
| | for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | |

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|--------------------------------|----------------------------|
| VERUS 999 THIRD AVENUE, SUITE 4200 SEATTLE, WA 98104 | INVESTMENT COUNSELOR | 187,500. |
| | | |
| | | |
| | | |
| | | |
| 2 Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ► 1 | | |

540,375.

No

Х

Х

0.

1,793,306.

| P | Part VII Section A. Officers, Directors, T | rustees, Ke | y En | nplo | bye | es, | and H | ligl | hest Compensat | ed Employees (co | ontinue | əd) | |
|-----|---|---|-----------------------------------|-----------------------|---------------|---------------------|---------------------------------|---------------|---|---|-----------------|---|--------|
| | (A) | (B) | | | ((| C) | | | (D) | (E) | | (F) | |
| | Name and title | Average hours per week (list any hours for | box, | unle | heck ss pe | erson | e than c is both or/trust | an ee) | Reportable compensation from the | Reportable compensation from related organizations | ar | stimated nount of other pensatio | |
| | | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099-MISC) | fr org an | om the anizatior d related anization | n I |
| 26 | 5) W. KWOK TRUSTEE | 1.00 | x | | | | | | 0 | 0. | | | |
| 27 | 7) S. LEW | 1.00 | | | | | | | 0. | | | | |
| | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 28 | 3) S. LIZERBRAM | 1.00 | - 21 | | | | | | 0 | | | | |
| | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 0,0 | 9) J. MALANA | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 3 C |)) D. MARCHICK | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | x | | | | | | 0. | 0. | | | |
| ;1 | 1) M. NEWSOME | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | х | | | | | | 0. | 0. | | | |
| 32 | 2) T. NOVA | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | Х | | | | | | 0 | 0. | | | |
| 33 | 3) D. OLIVER | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | X | | | | | | 0. | 0. | | | |
| 34 | 4) P. PALISOUL | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | Х | | | | | | 0 . | 0. | | | |
| 5 | 5) G. PAPADOPOULOS | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | Х | | | | | | 0 . | 0. | | | |
| 6 | 5) R. PASTOR | 1.00 | | | | | | | | | | | |
| | TRUSTEE | 0. | Х | | | | | | 0 . | 0. | | | |
| 1 | b Sub-total | | | | | | | | 0. | 0. | | | (|
| | c Total from continuation sheets to Part VII, | Section A | | | | | | | | | | | |
| | d Total (add lines 1b and 1c) | | | | • • | • • | | | | | | | |
| 2 | 2 Total number of individuals (including but no reportable compensation from the organizati | | hose 0. | | ed a | bov | e) who | o re | ceived more than | \$100,000 of | | | |
| _ | · · · · · · · · · · · · · · · · · · · | / | | - | | | | | | | | Yes | N |
| 3 | B Did the organization list any former off employee on line 1a? If "Yes," complete Sche | | | | | | | | | | 3 | | x |
| 4 | For any individual listed on line 1a, is the organization and related organizations g | sum of rep reater than | ortab \$15 | ole (50,0 | com 00? | iper ? <i>It</i> | sation ''Yes | n ai s," (| nd other compens complete Schedu | sation from the <i>le J for such</i> | | | |
| | individual | | | | | | | | | | 4 | X | _ |
| 5 | 5 Did any person listed on line 1a receive o for services rendered to the organization? If " | | | | | | | | | | 5 | | Х |
| - | Section B. Independent Contractors | | | | | | | | | | | · · · · · | |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|--------------------------------|----------------------------|
| | | |
| | | |
| 2 Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ► | | |

| F | Part VII Section A. Officers, Directors, Tru | ustees, Ke | y En | nplo | yee | es, | and H | ligl | hest Compensat | ed Employees (c | ontinu | əd) | |
|----|--|---|-----------------|-------------|----------------------|-------------|---|--------------|---|---|------------------------------|---|--------------------|
| | (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | box, | unles | Pos heck ss pe | erson | e than o is both or/truste Highest compensated | an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | ar com fi org an | (F) stimated nount o other pensati rom the ganization d related anization | f on in d |
| 3' | 7) M. PETERSON TRUSTEE | 1.00 | x | | | | | | 0. | 0. | | | (|
| 38 | 3) B. POWERS | 1.00 | | | | | | | 0. | . 0. | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | (|
| 39 |) H. RADY | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | (|
| 40 |)) A. REED | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | (|
| 42 |) L. SCHENK | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0. | 0. | | | |
| 42 | 2) D. SENYEI | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | х | | | | | | 0. | 0. | | | |
| 43 | 3) P. SHAH | 1.00 | | | | | | | | | | | |
| - | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 44 | ł) L. SPIEGEL | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 4 | 5) S. STRACHAN | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 40 | 5) J. SWARTZ | 1.00 | | | | | | | | | | | |
| - | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| 4' | 7) P. THOROGOOD | 1.00 | | | | | | | | | | | |
| _ | TRUSTEE | 0. | x | | | | | | 0 | 0. | | | |
| - | | | I | | I | | | | 0. | 0. | | | 0 |
| | b Sub-total c Total from continuation sheets to Part VII, S | ection A | · · · | ••• | ••• | ••• | | | | | | | - |
| | d Total (add lines 1b and 1c) | | | | | | | | | | | | |
| 2 | Total number of individuals (including but not | limited to tl | hose | liste | d al | bov | e) who | o re | ceived more than | \$100,000 of | | | |
| | reportable compensation from the organization | n 🕨 | 0. | | | | | | | | | | |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former offic | er, directo | or, or | tru | uste | e, | key e | mp | loyee, or highes | t compensated | | | |
| | employee on line 1a? If "Yes," complete Schedu | | | | | | | | | | 3 | | Х |
| 4 | For any individual listed on line 1a, is the solution organization and related organizations groups of the solution of the sol | sum of rep | ortab | | com | per | satior | n ai | nd other compens | sation from the | | | |
| | individual | | | • • | | | | | | | 4 | Х | |
| 5 | Did any person listed on line 1a receive or for services rendered to the organization? If "Ye | | | | | | | | | | 5 | | Х |
| Ş | Section B. Independent Contractors | , p | | | | | | | | | | | · |
| 1 | · · · · · · · · · · · · · · · · · · · | pensated in ompensatio | ndepe on for | ende the | ent e ca | con lenc | tracto lar yea | rs t ar e | hat received more anding with or with | e than \$100,000 o hin the organization | f n's tax | | |

| | (A) Name and business address | (B) Description of services | (C) Compensation | | | | | |
|--|----------------------------------|--------------------------------|----------------------------|--|--|--|--|--|
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► | | | | | | | | |

| | n 990 (2019) art VII Section A. Officers, Directors, Tru | ustees, Ke | y En | olqr | ve | es, | and H | liq | hest Compensat | ed Employ | /ees (c | ontinue | | Page 8 |
|-----------|---|--|-----------------------------------|-----------------------|-------------|-------------------------------|---------------------------------|-----------|--|--|---------------------|------------------|---|---------------|
| | (A) Name and title | (B) Average hours per week (list any hours for | (do r box, office | not ch unles | Pos heck | C) sition more erson | e than c is both or/trust | one an | (D) Reportable compensation from the | (E) Reporta compensatio relate organizat | ble on from d | Es | (F) stimated nount of other pensati | f |
| | | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | (W-2/1099- | | fr org and | om the anizatio d related anization | on d |
| 48 |) S. TIMMONS TRUSTEE | 1.00 0. | x | | | | | | 0 | | 0. | | | (|
| <u>49</u> |) V. VILAPLANA TRUSTEE | 1.00 0. | x | | | | | | 0 | | 0. | | | (|
| | | | | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| | Sub-total Total from continuation sheets to Part VII, S Total (add lines 1b and 1c) | ection A | · · · | · · | | ••• | · · · | | 0. | | 0. | | | 0 |
| 2 | Total number of individuals (including but not reportable compensation from the organization | limited to t | | liste | d a | bove | e) who | o re | eceived more than | \$100,000 d | of | | | |
| 3 | Did the organization list any former offic employee on line 1a? If "Yes," complete Sched | | | | | | | | | | | 3 | Yes | No X |
| 4 | For any individual listed on line 1a, is the organization and related organizations granizations | eater than | \$15 | 50,0 | 00? | p If | "Yes | s," | complete Schedu | le J for a | such | 4 | X | |
| 5 | individual Did any person listed on line 1a receive or for services rendered to the organization? If "Ye | accrue co | mpen | sati | on | fron | n any | un | related organization | on or indivi | dual | 5 | | X |
| | Complete this table for your five highest com compensation from the organization. Report of year. | | | | | | | | | | | | | |
| | (A) Name and business add | lress | | | | | | | (B) Description of se | rvices | С | (C) ompens | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Г

| | | Check if Schedule | Осо | ntains a respor | nse or note to an | | | | |
|---|--------|------------------------------|-------|-----------------|-------------------|----------------------|--|---|---|
| | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ts S | 1a | Federated campaigns | | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | b | Membership dues | | | | | | | |
| ΩĔ | c | Fundraising events | | | 1,211,107. | | | | |
| rts, | d | Related organizations | | | | | | | |
| ila | e | Government grants (cor | | | | | | | |
| ns, | f | All other contributions, | | | | | | | |
| er S | | and similar amounts not in | - | - | 141,768,556. | | | | |
| the | | Noncash contributions i | | | 141,700,550. | | | | |
| 5 D | g | lines 1a-1f | | | \$ 15,217,040. | | | | |
| aŭ | h | | | | * | 142,979,663. | | | |
| | h | Total. Add lines 1a-1f | | | Business Code | 142,979,003. | | | |
| e | | VENERALE INCOME | | | | E 4 E 1 1 | E 4 E 1 1 | | |
| vic | 2a | MEMBERSHIP INCOME | | | 900099 | 54,511. | 54,511. | | |
| Ser | b | | | | | | | | |
| , en de | С | | | | | | | | |
| gra Re | d | | | | | | | | |
| Program Service Revenue | е | | | | | | | | |
| ٩ | f | All other program servic | | | | | | | |
| | g | Total. Add lines 2a-2f | | | | 54,511. | | | |
| | 3 | Investment income (i | | 0 / | , | | | | |
| | | other similar amounts). | | | | 10,710,803. | | 174,874. | 10,535,929. |
| | 4 | Income from investmen | | • | | 0. | | | |
| | 5 | Royalties | ••• | | | 0. | | | |
| | | | - | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | | | | | | |
| | b | Less: rental expenses | 6b | | | | | | |
| | c | Rental income or (loss) | 6c | | | | | | |
| | d | Net rental income or (los | ss) | | <u></u> ▶ | 0. | | | |
| | 7a | Gross amount from | | (i) Securities | (ii) Other | | | | |
| | | sales of assets | | | | | | | |
| | | other than inventory | 7a | 528,313,573. | 2. | | | | |
| e | b | Less: cost or other basis | | | | | | | |
| Revenue | | and sales expenses | 7b | 502,597,135. | | | | | |
| ě | c | Gain or (loss) | 7c | 25,716,438. | 2. | | | | |
| | d | Net gain or (loss) | | | | 25,716,438. | | | 25,716,438. |
| Other | 8a | Gross income from | n fi | undraising | | | | | |
| Ò | | events (not including \$ | | ,211,107. | | | | | |
| | | of contributions repo | | on line | | | | | |
| | | 1c). See Part IV, line 18 | | | 270,100. | | | | |
| | b | Less: direct expenses | | | 0. | | | | |
| | c | Net income or (loss) fro | | | | 270,100. | | | 270,100. |
| | 9a | | om | gaming | | | | | |
| | | activities. See Part IV, lin | | 0 0 | 9,620. | | | | |
| | b | Less: direct expenses | | | 0. | | | | |
| | c | Net income or (loss) fro | | | | 9,620. | | | 9,620. |
| | 10a | Gross sales of in | - | | | | | | |
| | | returns and allowances | | | 0. | | | | |
| | b | Less: cost of goods sold | | | 0. | | | | |
| | c | Net income or (loss) from | m sal | | | 0. | | | |
| s | | · · · | | | Business Code | | | | |
| Miscellaneous Revenue | 11a | | | | | | | | |
| ane | b | | | | | | | | |
| šve | | | | | | | | | |
| Sc | c d | All other revenue | | | | | | | |
| Σ | | Total. Add lines 11a-110 | | | · · · · · • | 0. | | | |
| | 12 | Total revenue. See instr | | | | 179,741,135. | 54,511. | 174,874. | 36,532,087. |

| | EGO FOUNDATION | | 95-28 | 372494 Page |
|--|--------------------------|------------------------------------|--|---------------------------------------|
| Part IX Statement of Functional Expenses | | | | |
| Section 501(c)(3) and 501(c)(4) organizations mus | st complete all columns | s. All other organizatio | ns must complete colur | nn (A). |
| Check if Schedule O contains a resp | onse or note to any line | e in this Part IX | | |
| Do not include amounts reported on lines 6b, 7b, 3b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | 156,577,288. | 156,577,288. | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | 0. | | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | 0. | | | |
| 4 Benefits paid to or for members | 0. | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 0. | | | |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and | 0 | | | |
| persons described in section 4958(c)(3)(B) | 0. | | | |
| 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 0. | | | |
| 9 Other employee benefits | 0. | | | |
| 0 Payroll taxes | 0. | | | |
| 1 Fees for services (nonemployees): | _ | | | |
| a Management | 0. | | | |
| b Legal | 0. | | | |
| c Accounting | 0. | | | |
| d Lobbying | 175,000. | | 175,000. | |
| e Professional fundraising services. See Part IV, line 17, | 0. | | | |
| f Investment management fees | 0. | | | |
| g Other. (If line 11g amount exceeds 10% of line 25, column | | | | |
| (A) amount, list line 11g expenses on Schedule O.) | 0. | | | |
| 2 Advertising and promotion | 0. | | | |
| 3 Office expenses | 0. | | | |
| 4 Information technology | 0. | | | |
| 5 Royalties | 0. | | | |
| 6 Occupancy | 0. | | | |
| 7 Travel | 0. | | | |
| 8 Payments of travel or entertainment expenses | | | | |
| for any federal, state, or local public officials | 0. | | | |
| 9 Conferences, conventions, and meetings | 0. | | | |
| 0 Interest | 0. | | | |
| 1 Payments to affiliates | 0. | | | |
| 2 Depreciation, depletion, and amortization | 0. | | | |
| 3 Insurance | 0. | | | |
| 4 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If | | | | |
| line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| BANK CHARGES | 127,812. | | 127,812. | |
| bINVESTMENT FEES | 463,196. | | 463,196. | |
| cOTHER EXPENSES | 8,140. | | 8,140. | |
| | 0,110. | | 0,110. | |
| d | | | | |
| e All other expenses | 157,351,436. | 156,577,288. | 774,148. | |
| 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if | 101,001,400. | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720) | \cap | | | |

following SOP 98-2 (ASC 958-720)

0.

| [.] m 990 (Part X | | | | Page 1 |
|--|--|-------------------|----------|---|
| art A | Check if Schedule O contains a response or note to any line in this P | art X | | X |
| | | (A) | | (B) |
| | | Beginning of year | | End of year |
| 1 | Cash - non-interest-bearing | 0. | 1 | C |
| 2 | Savings and temporary cash investments. | 1,044,997. | 2 | 25,245,699 |
| 3 | Pledges and grants receivable, net | 85,103,647. | 3 | 76,435,464 |
| 4 | Accounts receivable, net. | 5,750,000. | 4 | (|
| 5 | Loans and other receivables from any current or former officer, director, | | | |
| - | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons | 0. | 5 | (|
| 6 | Loans and other receivables from other disqualified persons (as defined | | | |
| | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). | 0. | 6 | |
| 2 7 | Notes and loans receivable, net | 0. | 7 | |
| 8 | Inventories for sale or use | 0. | 8 | (|
| 9 | Prepaid expenses and deferred charges | 0. | 9 | |
| - | Land, buildings, and equipment: cost or other | | | |
| | basis. Complete Part VI of Schedule D 10a | | | |
| b | Less: accumulated depreciation | 0. | 10c | |
| 11 | Investments - publicly traded securities | 236,549,860. | 11 | 260,165,330 |
| 12 | Investments - other securities. See Part IV, line 11 | 726,499,990. | 12 | 759,143,035 |
| 13 | Investments - program-related. See Part IV, line 11 | 1,165,185. | 13 | 1,136,88 |
| 14 | Intangible assets | 0. | 14 | |
| 15 | Other assets. See Part IV, line 11 | 60,248,955. | 15 | 52,968,90 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 1,116,362,634. | 16 | 1,175,095,315 |
| 17 | Accounts payable and accrued expenses | 711,243. | 17 | 82,61 |
| 18 | Grants payable | 0. | 18 | - , - |
| 19 | Deferred revenue. | 0. | 19 | 30,000,000 |
| 20 | Tax-exempt bond liabilities. | 0. | 20 | |
| 20 | Escrow or custodial account liability. Complete Part IV of Schedule D | 14,450,651. | 20 | 15,398,562 |
| | Loans and other payables to any current or former officer, director, | | 21 | |
| 22 | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons | 0. | 22 | |
| 23 | Secured mortgages and notes payable to unrelated third parties | 0. | 23 | |
| 24 | Unsecured notes and loans payable to unrelated third parties | 0. | 24 | |
| 25 | Other liabilities (including federal income tax, payables to related third | | 24 | |
| 23 | parties, and other liabilities not included on lines 17-24). Complete Part X | | | |
| | of Schedule D | 63,376,520. | 25 | 56,058,643 |
| 26 | Total liabilities. Add lines 17 through 25. | 78,538,414. | 26 | 101,539,820 |
| | Organizations that follow FASB ASC 958, check here ► | | 20 | |
| 8 | and complete lines 27, 28, 32, and 33. | | | |
| 27 | Net assets without donor restrictions | | 27 | |
| 28 | Net assets with donor restrictions | | 28 | |
| 27 28 29 30 31 32 22 | Organizations that do not follow FASB ASC 958, check here ► X | | 20 | |
| - | and complete lines 29 through 33. | | | |
| 29 | Capital stock or trust principal, or current funds | 0. | 29 | |
| 30 | Paid-in or capital surplus, or land, building, or equipment fund | 0. | 29 30 | |
| 30 | Retained earnings, endowment, accumulated income, or other funds | 1,037,824,220. | 30 31 | 1,073,555,495 |
| 32 | Total net assets or fund balances | 1,037,824,220. | 31 | 1,073,555,495 |
| 33 | Total liabilities and net assets/fund balances | 1,116,362,634. | 32 33 | 1,175,095,315 |
| 55 | ו טומו וומטווונופט מווע וופר מסטבוט/ועווע שמומוועפט | -,0,502,054. | ാാ | <u> - , - , - , - , - , - , - , - , - , - </u> |

| Form 9 | 90 (2019) | | | | Pa | ge 12 | |
|----------------------------|--|--------|------|---------------|------|--------------|--|
| Part | XI Reconciliation of Net Assets | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | X | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 1 | 79,7 | 41,1 | 35. | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 57,3 | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 22,3 | 89,6 | 599. | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 1,0 | ,037,824,220. | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 12,9 | 11,3 | 341. | |
| 6 | Donated services and use of facilities | 6 | | | | 0. | |
| 7 Investment expenses | | | | | | | |
| 8 Prior period adjustments | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O). | 9 | | 4 | 30,2 | 235. | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | |
| | 32, column (B)) | 10 | 1,0 | 73,5 | 55,4 | 95. | |
| Part | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | |
| | | | | | Yes | No | |
| 1 | 1 Accounting method used to prepare the Form 990: Cash X Accrual Other Other If the organization changed its method of accounting from a prior year or checked "Other," explain in | | | | | | |
| | | | | | | | |
| | Schedule O. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?. | | | 2a | | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were con | npiled | lor | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | • | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | Х | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis X Both consolidated and separate basis | | | | | | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | ersiah | t of | | | | |
| • | the audit, review, or compilation of its financial statements and selection of an independent accounta | - | | 2c | Х | | |
| | If the organization changed either its oversight process or selection process during the tax year, either and the selection process during the tax year, either and the selection process during the tax year. | | | | | | |
| | Schedule O. | | | | | | |
| 32 | As a result of a federal award, was the organization required to undergo an audit or audits as set for | rth in | the | | | | |
| Ja | Single Audit Act and OMB Circular A-133? | | | 3a | | Х | |
| h | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | erao | the | | | | |
| , N | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au | • | | 3b | | | |
| | | | | | | | |

Form **990** (2019)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 G

| | Image: Service Image: Service Image: Service Image: Service Image: Service | | | | | | | | | | | |
|--------------|---|---|--|---|--|--|--|---|---|--|--|--|
| Nam | e of ti | he organization | • | | | | | Employer identif | ication number | | | |
| | | N DIEGO FO | | | | | | 95-28724 | | | | |
| | rt I | | | • | organizations must c | | | , | | | | |
| | orga | | • | | is: (For lines 1 throug | | | , | | | | |
| 1 | | | | | tion of churches desci | | | | | | | |
| 2 | \square | | | | . (Attach Schedule E | - | | | | | | |
| 3 4 | \square | • | • | • | rganization described i conjunction with a hos | | . , | | (iii) Entor the | | | |
| 4 | | hospital's nam | • | | | spital des | scribed li | | (III). Enter the | | | |
| 5 | X | | , , | | a college or universit | | d or one | rated by a governme | ental unit described in | | | |
| 5 | <u> </u> | - | - | complete Part II.) | a concept of universit | y owned | | rated by a governme | | | | |
| 6 | | | | | rnmental unit describe | d in sect | ion 170(| b)(1)(A)(v). | | | | |
| 7 | | | - | - | | | - | | om the general public | | | |
| | | - | | (1)(A)(vi). (Compl | - | | 0 | | 5 | | | |
| 8 | | | | |)(1)(A)(vi). (Complete | Part II.) | | | | | | |
| 9 | | - | | - | ed in section 170(b)(1 | | operated | in conjunction with a | land-grant college | | | |
| | | or university o | or a non-land- | grant college of ag | priculture (see instruct | ions). Ei | nter the r | name, city, and state o | f the college or | | | |
| | | university: | | | | | | | | | | |
| 10 11 | | receipts from support from acquired by th | activities rela gross investm ne organizatio | ted to its exempt f ient income and u n after June 30, 19 | ore than 331/3 % of its unctions - subject to on nrelated business tax 975. See section 509 usively to test for publi | certain e able inco (a)(2). (C | xception ome (less Complete | s, and (2) no more tha s section 511 tax) from Part III.) | in 331/3% of its | | | |
| 12 | | • | • | • | • | • | | | carry out the purposes | | | |
| | | of one or mor | re publicly su | pported organizati | ons described in sect | ion 509 | (a)(1) or | section 509(a)(2). S | See section 509(a)(3). | | | |
| | _ | Check the box | c in lines 12a t | hrough 12d that d | escribes the type of s | upporting | g organiz | ation and complete li | nes 12e, 12f, and 12g. | | | |
| а | a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving | | | | | | | | | | | |
| | the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the | | | | | | | | | | | |
| | _ | _ supporting c | organization. Y | /ou must complet | e Part IV, Sections A | and B. | | | | | | |
| b | | | | | ed or controlled in co | | | | | | | |
| | | | - | | rganization vested in | the sam | e person | s that control or mar | age the supported | | | |
| | | - | | - | , Sections A and C. | | | | | | | |
| С | | | | | ng organization opera | | | | lly integrated with, | | | |
| ا م | | | - | | s). You must comple | | | | tod organization(a) | | | |
| d | | | | | porting organization on nization generally mustic | | | | | | | |
| | | | • | • • | omplete Part IV, Sect | • | | • | a an allentiveness | | | |
| е | | | | | a written determinatio | | | | II. Type III | | | |
| • | · | | - | | ionally integrated sup | | | | ., ., ., | | | |
| f | En | | | | · · · · · · · · · · · · · · | | | | | | | |
| g | Pro | ovide the follow | ving informatio | on about the suppo | orted organization(s). | | | | | | | |
| | (i) N | ame of supported of | organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | listed in you | organization ur governing ment? No | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) | | | |
| (^ ` | | | | | | 100 | | | | | | |
| (A) | | | | | | | | | | | | |
| (B) | | | | | | | | | | | | |
| (C) | | | | | | | | | | | | |
| (D) | | | | | | | | | | | | |
| (E) | | | | | | | | | | | | |
| Tota | al | | | | | | | | | | | |
| For I | Paper | work Reduction A | Act Notice, see the | e Instructions for Form | 990 or 990-EZ. | | | Schedule A | (Form 990 or 990-EZ) 2019 | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 9E1210 1.000 4101MJ M015

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|------|---|--|---|---|--|--|---|
| Cale | endar year (or fiscal year beginning in) 🕨 | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not | 96,223,841. | 139,051,572. | 201,956,787. | 89,406,173. | 142,979,663. | 669,618,036. |
| | include any "unusual grants.") | 90,223,841. | 139,051,572. | 201,950,787. | 89,400,173. | 142,979,003. | 009,010,030. |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | 0. |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | 1,134,269. | 1,173,950. | 1,438,107. | 1,409,992. | 1,165,868. | 6,322,186. |
| 4 | Total. Add lines 1 through 3 | 97,358,110. | 140,225,522. | 203,394,894. | 90,816,165. | 144,145,531. | 675,940,222. |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | 22,579,675. |
| 6 | shown on line 11, column (f) Public support. Subtract line 5 from line 4 | | | | | | 653,360,547. |
| | tion B. Total Support | | | | | | 033,300,347. |
| | endar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4. | 97,358,110. | 140,225,522. | 203,394,894. | 90,816,165. | 144,145,531. | 675,940,222. |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 7,581,175. | 9,003,830. | 10,617,656. | 11,731,172. | 10,558,739. | 49,492,572. |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 1,951. | -34,524. | -88,853. | 24,931. | 152,064. | 55,569. |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) <u>ATCH 1</u> | 713,059. | 560,033. | 467,790. | 447,692. | 279,720. | 2,468,294. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 727,956,657. |
| 12 | Gross receipts from related activities, etc. (s | ee instructions) . | | | | 12 | |
| 13 | First five years. If the Form 990 is for organization, check this box and stop here | <u> </u> | <u></u> | | | | |
| | tion C. Computation of Public Sup | | - | | | | 00.75 |
| 14 | Public support percentage for 2019 (lin | | • | | | 14 | 89.75% 88.01% |
| 15 | Public support percentage from 2018 | | | | | 15 | |
| 16a | 33 1/3% support test - 2019. If the org | • | | • | | • | |
| | box and stop here. The organization qu | | | | | | |
| b | 331/3% support test - 2018. If the org this box and stop here. The organization | | | | | | |
| 172 | 10%-facts-and-circumstances test - 2 | - | | - | | | |
| IIa | 10% or more, and if the organization | - | | | | | |
| b | Part VI how the organization meets the organization 10%-facts-and-circumstances test - 2 15 is 10% or more, and if the organization Explain in Part VI how the organization | he "facts-and-o 2018. If the org anization meets on meets the " | ircumstances" te ganization did ne s the "facts-anc facts-and-circum | est. The organized ot check a box l-circumstances' instances'' test. | zation qualifies on line 13, 16a ' test, check th The organizatio | as a publicly so a, 16b, or 17a, his box and st n qualifies as a | upported ► □ and line pp here. publicly |
| 18 | Private foundation. If the organization instructions | did not check a | a box on line 13, | , 16a, 16b, 17a | , or 17b, check | this box and see | |

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | | | | |
|--------------|---|-----------------|-----------------|-----------------|----------|--------------------|---------------------|
| | ndar year (or fiscal year beginning in) 🕨 | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| • | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| • | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| • | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and 3 | | | | | | |
| 1 a | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| - | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| _ | or 1% of the amount on line 13 for the year | | | | | | |
| с 8 | Add lines 7a and 7b | | | | | | |
| 0 | | | | | | | |
| 500 | line 6.) | | | | | | <u> </u> |
| | | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | ndar year (or fiscal year beginning in) ► | (a) 2010 | (6) 2010 | (6) 2011 | (0) 2010 | (6) 2013 | |
| 9 10 a | Amounts from line 6 Gross income from interest, dividends, | | | | | | |
| IUU | payments received on securities loans, | | | | | | |
| | rents, royalties, and income from similar | | | | | | |
| h | sources . Unrelated business taxable income (less | | | | | | |
| U | ``` | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| 4.0 | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is f | 0 | - | | | | |
| <u></u> | organization, check this box and stop here | | | <u></u> | | <u></u> | · · · · ► |
| | tion C. Computation of Public Sup | | | (6) | | | |
| 15 | Public support percentage for 2019 (line 8 | | | | | 15 | <u>%</u> |
| <u>16</u> | Public support percentage from 2018 Sche | | | <u></u> | | 16 | % |
| | tion D. Computation of Investmen | | | | | | |
| 17 | Investment income percentage for 2019 (li | | | | | 17 | <u>%</u> |
| 18 | Investment income percentage from 2018 | | | | | | <u>%</u> |
| 19 a | 331/3% support tests - 2019. If the of | | | | | | |
| | 17 is not more than 331/3%, check th | - | - | • | | | |
| b | 331/3% support tests - 2018. If the org | | | | | | |
| | line 18 is not more than 331/3%, check | | • | • | | | |
| 20 | Private foundation. If the organization | did not check a | a box on line 1 | 4, 19a, or 19b, | | | |
| JSA 9E122 | 11.000 | | TT 10 E 0- | | S | schedule A (Form 9 | 990 or 990-EZ) 2019 |
| | 4101MJ M015 | | V 19-7.9F | | | | PAGE 18 |

V 19-7.9F

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

95-2872494

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10 a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| Schedul | e A (Form 990 or 990-EZ) 2019 | | I | Page 5 |
|---------|---|------------|---------|----------|
| Part | | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. on B. Type I Supporting Organizations | 11c | | |
| Section | on B. Type I Supporting Organizations | | Yes | No |
| | | | 162 | INU |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | - | | |
| Sactiv | on C. Type II Supporting Organizations | 2 | | |
| Section | | | Yes | No |
| | | | 163 | NU |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Section | on D. All Type III Supporting Organizations | - | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior | | | |
| | tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of | | | |
| | the organization's governing documents in effect on the date of notification, to the extent not previously | | | |
| | provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | | |
| | | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Section | on E. Type III Functionally Integrated Supporting Organizations | • | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins | tructi | ons). | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | , | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instruc | ctions) | <u> </u> |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| u | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | 0 h | | |
| - | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| а | trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

Page **6**

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ | | | |
|---|-----------|----------------------|--------------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying | | | |
| instructions. All other Type III non-functionally integrated supporting organized | zations r | nust complete Sectio | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property hold for production of income (acc instructions) | 6 | | |
| maintenance of property held for production of income (see instructions) | 7 | | |
| 7 Other expenses (see instructions) | 8 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 0 | | (B) Current Year |
| Section B - Minimum Asset Amount | | (A) Prior Year | (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | | | |
| c Fair market value of other non-exempt-use assets | | | |
| d Total (add lines 1a, 1b, and 1c) | | | |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| | | | |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

| Sect | V Type III Non-Functionally Integrated 509(a)(3) ion D - Distributions | | | Current Year |
|----------|---|-----------------------------|--|---|
| 1 | Amounts paid to supported organizations to accomplish ex | | | Current real |
| 2 | Amounts paid to perform activity that directly furthers exer | | | |
| - | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | ses of supported organiz | zations | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is resp | onsive | |
| | (provide details in Part VI). See instructions. | 5 | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2019 | | | |
| | (reasonable cause required - explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2019 | | | |
| а | From 2014 | | | |
| b | From 2015 | | | |
| С | From 2016 | | | |
| d | From 2017 | | | |
| е | From 2018 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2019 distributable amount | | | |
| i | Carryover from 2014 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2019 from | | | |
| | Section D, line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2019 distributable amount | | | |
| _ C | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2019, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | |
| • | greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2019. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| - | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| <u>a</u> | Excess from 2015 | | | |
| b | Excess from 2016 | | | |
| c d | Excess from 2017 | | | |
| | | | | |

Page 8

Schedule A (Form 990 or 990-EZ) 2019

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| SCHEDULE A, PART II - | ΟΨΊΕΡ ΤΝΟΟΜΙ | 2 | | | ATTACHMENT 1 | |
|-----------------------|--------------|----------|----------|----------|--------------|------------|
| SCHEDULE A, FARI II | OTHER INCOM | <u>ר</u> | | | | |
| DESCRIPTION | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
| OTHER INCOME | 713,059. | 560,033. | 467,790. | 447,692. | 279,720. | 2,468,294. |
| TOTALS | 713,059. | 560,033. | 467,790. | 447,692. | 279,720. | 2,468,294. |

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

UC SAN DIEGO FOUNDATION

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No 1545-0047

Employer identification number

95-2872494

| Organization | type | (check | one): |
|--------------|------|--------|-------|
|--------------|------|--------|-------|

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

| (a) | (b) | (c) | (d) |
|------------|-----------------------------------|----------------------------|--|
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 1 | | | Person X Payroll |
| | | \$20,000,000. | Noncash (Complete Part II for noncash contributions.) |
| (a) Io. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$13,341,080. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (C) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 3 | | \$37. | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$11,082,286. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

| | Page 3 |
|--------------------------------|--------|
| Employer identification number | |
| 95-2872494 | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|---------------------------|--|---|----------------------|
| 3 ^R | EAL ESTATE | | |
| | | \$9,500,000. | 12/31/2019 |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

| Schedule B (Form 990, 990-EZ, or 990-PF) (2019) | | | |
|---|------------|--|--|
| Name of organization UC SAN DIEGO FOUNDATION Employer identification numl | | | |
| | 95-2872494 | | |

| | | | | 95-2872494 | | |
|---------------------------|--|--|--|--|--|--|
| Part III | | the year from any ions completing Part | one contributor III, enter the tota | . Complete columns (a) through (e) and al of <i>exclusively</i> religious, charitable, etc., | | |
| | Use duplicate copies of Part III if additi | | | , | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | | (d) Description of how gift is held | | |
| | | | | - | | |
| | | (e) Transf | er of gift | - | | |
| | Transferee's name, address, ar | nd ZIP + 4 | Relat | ionship of transferor to transferee | | |
| (a) No. from | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | |
| Part I | | | - | | | |
| | | (e) Transf | er of gift | - | | |
| | Transferee's name, address, ar | | | ionship of transferor to transferee | | |
| | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | |
| | (e) Transfer of gift | | | | | |
| | Transferee's name, address, and ZIP + 4 | | Relat | ionship of transferor to transferee | | |
| | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | |
| | | | | | | |
| | | (e) Transfer of gift | | | | |
| | Transferee's name, address, ar | es, and ZIP + 4 Relationship of transferor to transferee | | ionship of transferor to transferee | | |
| | | | | | | |
| ISA | 1 | | | Schedule B (Form 990, 990-EZ, or 990-PF) (2019) | | |

| • | Section 501(c)(3) organizations: | Complete Parts I-A and B. Do not comp | lete Part I-C. | | |
|-------------------|------------------------------------|--|--------------------------|-------------------------------------|--|
| - | Section 501(c) (other than secti | on 501(c)(3)) organizations: Complete | Parts I-A and C below. I | Do not complete Part I-B. | |
| • | Section 527 organizations: Com | plete Part I-A only. | | | |
| | | on Form 990, Part IV, line 4, or Form | | | |
| | ()() | that have filed Form 5768 (election ur | | • | • |
| | | that have NOT filed Form 5768 (election form 990, Part IV, line 5 (Proxy | | | - |
| | (see separate instructions), ther | | Tax) (see separate in | istructions) of Form 990-i | EZ, Part V, line SSC (Prox |
| ٠ | Section 501(c)(4), (5), or (6) org | anizations: Complete Part III. | | | |
| Name | e of organization | | | Employer ide | ntification number |
| UC | SAN DIEGO FOUNDATION | | | 95-287 | |
| Par | rt I-A Complete if the c | organization is exempt under | section 501(c) or | is a section 527 orga | nization. |
| 1 | Provide a description of the | organization's direct and indirect | political campaign a | ctivities in Part IV. (see ir | nstructions for |
| | definition of "political campa | c | | | |
| 2 | | xpenditures (see instructions) | | | |
| 3 | Volunteer hours for political | campaign activities (see instructio | ns) | | |
| Par | | organization is exempt under | | | |
| 1 | | cise tax incurred by the organization | | | |
| 2 | | cise tax incurred by organization m | | | |
| 3 | | a section 4955 tax, did it file Form | | | |
| | | | | | YesNo |
| | If "Yes," describe in Part IV. | organization is exempt under | anotion 501(a) as | (a a n t a a a t i a n E 0 1 (a))/2 | <u>\</u> |
| | | | | | ·)· |
| 1 | | expended by the filing organization | | | |
| 2 | Enter the amount of the filin | ng organization's funds contributed | I to other organization | ons for section | |
| | | ies | | | |
| 3 | Total exempt function expe | enditures. Add lines 1 and 2. En | ter here and on Fo | rm 1120-POL, | |
| | line 17b | | | ▶\$ | |
| 4 | | e Form 1120-POL for this year? | | | |
| 5 | | and employer identification numb | | | |
| | | ts. For each organization listed, er tributions received that were pron | | | |
| | | nd or a political action committee (| | | |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from | (e) Amount of political |
| | | | (0) 2.11 | filing organization's | contributions received and |
| | | | | | |
| | | | | funds. If none, enter -0 | promptly and directly |
| | | | | funds. If none, enter -0 | promptly and directly delivered to a separate |
| | | | | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (4) | | | | funds. If none, enter -0 | promptly and directly delivered to a separate |
| (1) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (1) (2) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| | | | | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) (3) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) (3) (4) | | | - | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) (3) | | | | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |
| (2) (3) (4) | | | | funds. If none, enter -0 | promptly and directly delivered to a separate political organization. If |

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Political Campaign and Lobbying Activities

► Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service If the organization answered "Yes," on Form 990. Part IV. line 3. or Form 990-EZ, Part V. line 46 (Political Campaign Activities), then

OMB No. 1545-0047

2019**Open to Public** Inspection

| Sch | edule C (Form 990 or 990-EZ) 2019 UC SAN | DIEGO FOUNDATION | 95-23 | 872494 Page 2 |
|-------------|---|--|----------------------------------|-----------------------------|
| Pa | art II-A Complete if the organizati section 501(h)). | on is exempt under section 501(c)(3) and | filed Form 5768 (elec | tion under |
| Α | | longs to an affiliated group (and list in Part IV e and share of excess lobbying expenditures). | ach affiliated group mem | per's name, |
| В | Check ► if the filing organization ch | ecked box A and "limited control" provisions app | oly. | |
| | | ying Expenditures eans amounts paid or incurred.) | (a) Filing organization's totals | (b) Affiliated group totals |
| k c c | Total lobbying expenditures to influence Total lobbying expenditures (add lines 1 Other exempt purpose expenditures Total exempt purpose expenditures (add | public opinion (grassroots lobbying) a legislative body (direct lobbying) a and 1b) d lines 1c and 1d) e amount from the following table in both | | |
| | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | |
| | Not over \$500,000 | 20% of the amount on line 1e. | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | | |
| | Over \$17,000,000 | \$1,000,000. | | |
| g | Grassroots nontaxable amount (enter 25 | 5% of line 1f) | | |
| h | Subtract line 1g from line 1a. If zero or le | ess, enter -0- | | |
| i | Subtract line 1f from line 1c. If zero or le | ss, enter -0- | | |
| j | If there is an amount other than zero | on either line 1h or line 1i, did the organiza | tion file Form 4720 | |
| | reporting section 4911 tax for this year? | <u></u> | | Yes No |
| | | | | |

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period | | | | | | | | |
|---|-----------------|-----------------|-----------------|-----------------|------------------|--|--|--|
| Calendar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) Total | | | |
| 2a Lobbying nontaxable amount | | | | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | | | | |
| c Total lobbying expenditures | | | | | | | | |
| d Grassroots nontaxable amount | | | | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | | | |
| f Grassroots lobbying expenditures | | | | | | | | |

| | - |
|------|---|
| Page | 3 |

| (election under section 501(h)). | OT file | d Forr | n 576 | 8 | | |
|--|--|--|--|-------------|------|---|
| | (| a) | | (b) | | |
| ^r each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed scription of the lobbying activity. | Yes | No | | Amou | Int | |
| During the year, did the filing organization attempt to influence foreign, national, state, or local | | | | | | |
| legislation, including any attempt to influence public opinion on a legislative matter or | | | | | | |
| referendum, through the use of: | | X | | | | |
| Volunteers? | | X | | | | |
| Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?, Media advantisements? | | X | | | | |
| Media advertisements? | | X | | | | |
| Publications, or published or broadcast statements? | | X | | | | |
| Grants to other organizations for lobbying purposes? | 37 | | | | 175, | 0 |
| Direct contact with legislators, their staffs, government officials, or a legislative body? | | X | | | | |
| Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Х | | | | |
| Other activities? | | X | | | | |
| Total. Add lines 1c through 1i | | | | | 175, | 0 |
| Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | | | |
| If "Yes," enter the amount of any tax incurred under section 4912 | | - | | | | |
| If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | x | | | | |
| If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | | |
| art III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6). | | | ection | | Vac | |
| art III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6). | 1(c)(5) |), or se | | | Yes | N |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? | 1(c)(5) |), or se | | | Yes | N |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr | 1(c)(5) |), or se | year? | 1 2 3 | Yes | N |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No' answered "Yes." | 0m the |), or se | year? ection t III-A, | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members | om the 1(c)(5) 0R (I |), or se prior y), or se o) Part | year? | 1 2 3 | | N |
| III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr Int III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include and complete in the organization is exempted to the complete in the organization is exempted to the complete in the organization is exempted to the complete if the organization is exempted to the complete if the organization is exempted to the complete in the complete in the organization is exempted to | om the 1(c)(5) 0R (I |), or se prior y), or se o) Part | year? ection t III-A, | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr Int III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid). | om the 1(c)(5) 0R (I |), or se prior y), or se o) Part | year? ection t III-A, | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year | om the 1(c)(5) 0R (I |), or se prior y), or se o) Part | year? ection t III-A, | 1 2 3 | | N |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr Int III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid). | 0m the 1(c)(5) 0R (I |), or se prior y), or se o) Part | year? ection t III-A, 1 2a | 1 2 3 | | |
| III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid). Current year. Carryover from last year. | om the 1(c)(5) 0R (I ounts |), or se prior y), or se o) Part | year? ection t III-A, 1 2a 2b | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid). Current year. Carryover from last year. | 0 (c)(5) |), or se prior y), or se o) Part | year? ection t III-A, 1 2a 2b 2c | 1 2 3 | | |
| III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid). Current year Carryover from last year. Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) data | om the 1(c)(5) 0R (l ounts |), or se prior y), or se o) Part | year? ection t III-A, 1 2a 2b 2c 3 | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 Sol1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr Int III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount for the section 527(f) tax was paid). Current year Carryover from last year. Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) di If notices were sent and the amount on line 2c exceeds the amount on line 3, what portic excess does the organization agree to carryover to the reasonable estimate of nondeductible and political expenditure next year? | om the 1(c)(5) 0R (l 0R (l ounts |), or se prior y), or se o) Part of | year? ection t III-A, 1 2a 2b 2c 3 4 | 1 2 3 | | |
| Int III-A Complete if the organization is exempt under section 501(c)(4), section 50 So1(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fr III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid). Current year Carryover from last year. Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) di If notices were sent and the amount on line 2c exceeds the amount on line 3, what portic excess does the organization agree to carryover to the reasonable estimate of nondeductible | om the 1(c)(5) 0R (l 0R (l ounts |), or se prior y), or se o) Part of | year? ection t III-A, 1 2a 2b 2c 3 | 1 2 3 | | P |

SCHEDULE C, PART II-B, LINE 1F

THE FOUNDATION PROVIDED FUNDS TOTALING \$175,000 IN SUPPORT OF "PUBLIC

PRESCHOOL, K-12, AND COLLEGE HEALTH AND SAFETY BOND ACT OF 2020"

STATEWIDE BALLOT INITIATIVE PROPOSITION 13 OF CALIFORNIA.

Page 4

Part IV Supplemental Information (continued)

| SCHEE | DULE D |
|-------|--------|
| (Form | 990) |

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

OMB No. 1545-0047

| (Foi | rm 990) | - | the organization answe 8, 9, 10, 11a, 11b, 11c, | | | | 2019 |
|------|--|--|---|---|-------------------------------|--|---|
| | rtment of the Treasury nal Revenue Service | | ► Attach to Form 9 Form990 for instruction | 990. | | | Open to Public Inspection |
| | e of the organization | | | | | ployer identifica | |
| UC | SAN DIEGO FOU | JNDATION | | | | 95-287249 | 94 |
| Ра | rt I Organiza | tions Maintaining Donor Adv | ised Funds or Othe | er Similar Funds o | or Acc | ounts. | |
| | | e if the organization answered | "Yes" on Form 990 | , Part IV, line 6. | | | |
| | | | (a) Donor adv | vised funds | | (b) Funds and | other accounts |
| 1 | Total number at er | nd of year | | | | | |
| 2 | | of contributions to (during year) | | | | | |
| 3 | Aggregate value o | of grants from (during year) | | | | | |
| 4 | Aggregate value a | at end of year | | | | | |
| 5 | Did the organizati | ion inform all donors and donor | advisors in writing t | that the assets hele | d in do | nor advised | |
| | funds are the orga | inization's property, subject to the | e organization's exclus | sive legal control? | | | Yes No |
| 6 | - | on inform all grantees, donors, a | | | | | |
| | - | e purposes and not for the bene | | | - | | |
| | | issible private benefit? | <u></u> | | | | Yes No |
| Pa | | tion Easements. | "Vee" on Ferm 000 | Dort IV/ line 7 | | | |
| 1 | | e if the organization answered servation easements held by the | | | | | |
| 1 | | n of land for public use (for example | | | o of o k | victorically im | portant land area |
| | | of natural habitat | , recreation or education) | | | ertified histor | portant land area |
| | | n of open space | | | TUTA | | |
| 2 | | through 2d if the organization he | eld a qualified conser | vation contribution | in the f | orm of a con- | servation |
| - | - | last day of the tax year. | | valion contribution | | | End of the Tax Year |
| а | | onservation easements | | | 2a | | |
| b | | tricted by conservation easements | | | 2b | | |
| c | | vation easements on a certified | | | 2c | | |
| d | | rvation easements included in (c | | | | | |
| | | isted in the National Register | | | 2d | | |
| 3 | Number of conse | rvation easements modified, tra | nsferred, released, ex | xtinguished, or terr | ninated | d by the orga | anization during the |
| | tax year 🕨 | | | | | | |
| 4 | | where property subject to conse | | | | | |
| 5 | - | ation have a written policy reg | | | | - | |
| | | orcement of the conservation ea | | | | | └── Yes └── No |
| 6 | Staff and volunteer | hours devoted to monitoring, insp | ecting, handling of viol | lations, and enforcin | g conse | ervation easem | ents during the year |
| _ | ► | , | | | | | |
| 7 | | es incurred in monitoring, inspec | ting, handling of violat | ions, and enforcing | conser | vation easem | ents during the year |
| 8 | ►\$ | vation easement reported on line 2 | 2(d) above esticity the | requirements of cos | tion 17 | | |
| 0 | | | | | | | |
| 9 | |)(4)(B)(ii)? be how the organization reports | | | | | |
| • | | d include, if applicable, the text of | | | • | | |
| | | ounting for conservation easeme | | - 9 | | | |
| Ра | rt III Organiza | tions Maintaining Collections | of Art, Historical T | Freasures, or Oth | er Sim | ilar Assets. | |
| | Complete | e if the organization answered | "Yes" on Form 990 | , Part IV, line 8. | | | |
| 1a | If the organization of art, historical t service, provide in | n elected, as permitted under FA treasures, or other similar asse Part XIII the text of the footnote | ASB ASC 958, not to ts held for public ex to its financial statem | report in its reven whibition, education tents that describes | ue stat , or re these i | tement and b esearch in fu tems. | alance sheet works rtherance of public |
| b | If the organization art, historical treas | n elected, as permitted under Fasures, or other similar assets he ing amounts relating to these iter | ASB ASC 958, to rep Id for public exhibitio | port in its revenue | statem | ent and bala | nce sheet works of |
| | | ded on Form 990, Part VIII, line 1 | | | | | |
| | (ii) Assets include | d in Form 990, Part X | | | | ▶\$ | |
| 2 | If the organization | n received or held works of a | rt, historical treasure | s, or other similar | | | I gain, provide the |
| | | s required to be reported under F | | | | | |
| а | Revenue included | on Form 990, Part VIII, line 1 | | | | ►\$ | |

▶ \$

. . . .

| | dule D (Form 990) 2019 | | | <u> </u> | | | | | | Page 2 |
|----------|---|------------------------|-----------------|--------------|-------------|----------|---------|----------------------|--------------|---------------|
| | rt III Organizations Maintaini | | | | | | | | | , |
| 3 | Using the organization's acquisition collection items (check all that app | | other recor | ds, checl | k any o | of the | follow | ing that make sig | nificant us | se of its |
| а | Public exhibition | | d | Loan | or excha | ange p | orograr | n | | |
| b | Scholarly research | | е | Other | | | | | | |
| С | Preservation for future gene | rations | | | | | | | | |
| 4 | Provide a description of the organ | nization's collections | s and expla | ain how t | they fui | rther t | the org | ganization's exemp | ot purpose | in Part |
| | XIII. | | | | | | | | | |
| 5 | During the year, did the organization | | | | | | | | | |
| | assets to be sold to raise funds rath | | ained as pa | art of the o | organiza | ation's | scolled | tion? | Yes | No |
| Pa | rt IV Escrow and Custodial A | | | | | line (| | | nt an Far | |
| | Complete if the organiza 990, Part X, line 21. | | | | | | | | int on For | m |
| 1a | Is the organization an agent, truste | | | - | | | | | | |
| | included on Form 990, Part X? | | | | | | | | Yes | X No |
| b | If "Yes," explain the arrangement i | n Part XIII and comp | plete the to | llowing tai | ole: | | | Δ m oo | 4 | |
| | Paginning balance | | | | | | | Amoun | L | |
| C C | Beginning balance Additions during the year | | | | | 1c | | | | |
| d e | Distributions during the year | | | | | 1d 1e | | | | |
| f | Ending balance | | | | | 1f | | | | |
| 2a | Did the organization include an am | | | | | | todial | account liability? | X Yes | No |
| | If "Yes," explain the arrangement i | | | | | | | | | X |
| | rt V Endowment Funds. | | | | | | | | | · |
| | Complete if the organiza | ation answered "Ye | es" on For | m 990, F | Part IV, | , line ' | 10. | | | |
| | | (a) Current year | (b) Pric | or year | (c) Tw | o years | back | (d) Three years back | (e) Four y | ears back |
| 1a | Beginning of year balance | 820,562,817. | 765,31 | 9,881. | 645, | | | 557,926,655. | 569,3 | 59,349. |
| b | Contributions | 92,396,452. | 34,53 | 1,188. | 96, | 716, | 969. | 34,283,949. | 22,8 | 48,091. |
| с | Net investment earnings, gains, | | | | | | | | | |
| | and losses | 43,942,729. | | 7,489. | | 574, | | 75,666,857. | | 77,745 |
| d | Grants or scholarships | 40,252,412. | 31,47 | 2,556. | 26, | 735, | 581. | 22,089,824. | 19,0 | 90,057 |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | 2,835. | | 3,185. | | | 402. | 3,870. | | 22,983 |
| g | End of year balance | 916,646,751. | 820,56 | 2,817. | 765, | 319, | 881. | 645,783,767. | 557,9 | 26,655. |
| 2 | Provide the estimated percentage | of the current year | end balanc | e (line 1g, | columr | י (a)) h | neld as | : | | |
| a | Board designated or quasi-endown | | _% | | | | | | | |
| b | Permanent endowment ▶ 81.0 Term endowment ▶ 16.7000 | | | | | | | | | |
| С | The percentages on lines 2a, 2b, a | - | 1000/ | | | | | | | |
| 30 | Are there endowment funds not in | | | ation that | are hel | h and | admin | istared for the | | |
| Ju | organization by: | | ne organize | | | | aunni | | Y | es No |
| | (i) Unrelated organizations | | | | | | | | 3a(i) | X |
| | (ii) Related organizations | | | | | | | | 3a(ii) | X |
| b | If "Yes" on line 3a(ii), are the relate | | | | | | | | 3b | |
| 4 | Describe in Part XIII the intended u | • | • | | | | | | | |
| Ра | rt VI Land, Buildings, and Equ Complete if the organization | | | | | | | | | |
| | Description of property | ation answered "Y | es" on Fo | (b) Cost | | | | | d) Book valu | |
| | | (inves | itment) | | or other ba | asis | | eciation | uj book valu | C |
| 1a | Land | | | | | | | | | |
| b | Buildings | | | | | | | | | |
| С | Leasehold improvements | · · · · · | | | | | | | | |
| d | Equipment. | | | | | | | | | |
| <u>e</u> | Other | | | | | | | | | |
| Tota | I. Add lines 1a through 1e. (Column | i (d) must equal Forr | m 990, Part | X, colum | n (B), lir | ne 10c | :) | ► | | |

Schedule D (Form 990) 2019

| Daue | 3 |
|------|---|
| aye | |

Schedule D (Form 990) 2019 Part VII **Investments - Other Securities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests (3) Other (A) BALANCED INVESTMENT FUNDS 661,643,564. FMV (B) SHORT TERM INVESTMENTS 88,047,906. FMV 9,451,565 (C) REAL ESTATE INVESTMENT FUNDS FMV (D) OTHER EAFE INDEX FUNDS FMV (E) ALTERNATIVE INVESTMENT FUNDS FMV (F) (G) (H) 759,143,035 Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Investments - Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes DEFERRED INFLOWS 56,058,641. (2) (3) (4)(5) (6)(7)(8) (9) 56,058,641. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

| Schedu | le D (Form 990) 2019 | | Page 4 |
|--------|--|------------|--------------|
| Part | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | 1 . | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 193,082,711. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| а | Net unrealized gains (losses) on investments | | |
| b | Donated services and use of facilities | | |
| c | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIII.) | 1 | |
| e | Add lines 2a through 2d | 2e | 13,341,576. |
| 3 | Subtract line 2e from line 1 | 3 | 179,741,135. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) | | |
| c c | Add lines 4a and 4b | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) | 5 | 179,741,135. |
| Part | | ÷ | <u> </u> |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | |
| 1 | Total expenses and losses per audited financial statements | 1 | 157,351,436. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| | Donated services and use of facilities | | |
| a | | | |
| b | | | |
| C. | | | |
| d | | 2e | |
| е | Add lines 2a through 2d | 2e 3 | 157,351,436. |
| 3 | Subtract line 2e from line 1 | 3 | 157,551,150. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | 150 251 426 |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). | 5 | 157,351,436. |
| | XIII Supplemental Information. | | |
| | le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform | | |

SEE PAGE 5

Schedule D (Form 990) 2019

PART IV, LINE 2B

EXPLANATION OF ESCROW ACCOUNT LIABILITY

THE FOUNDATION ACTS AS TRUSTEE FOR VARIOUS CHARITABLE REMAINDER TRUSTS AND ISSUES GIFT ANNUITIES UNDER ITS CHARITABLE GIFT ANNUITY LICENSE WITH THE STATE OF CALIFORNIA DEPARTMENT OF INSURANCE. THE FOUNDATION ALSO HAS AN AGENCY RELATIONSHIP WITH BOTH THE UC SAN DIEGO ALUMNI ASSOCIATION AND THE SANFORD CONSORTIUM FOR REGENERATIVE MEDICINE TO HOLD AND INVEST FUNDS. BOTH ORGANIZATIONS ARE RELATED TO UC SAN DIEGO.

PART V, LINE 4

INTENDED USES OF THE ORGANIZATION'S ENDOWMENT FUNDS

THE PAYOUT PROVIDED BY THE FOUNDATION'S ENDOWMENT FUNDS IS GRANTED TO THE UNIVERSITY OF CALIFORNIA, SAN DIEGO IN ACCORDANCE WITH DONOR RESTRICTIONS, FOR USE IN SUPPORT OF ITS PROGRAMS, AS NOTED IN PART III OF THE 990.

PART XI LINE 2D REVENUE ON BOOK NOT ON RETURN CHANGE IN SURRENDER VALUE OF LIFE INSURANCE CONTRACTS \$5,235 OTHER NON-OPERATING INCOME \$425,000

| SCHEDULE F | Statement of Activities Outside the United St | ates 🛛 | OMB No. 1545-0047 | | | | |
|--|---|--|--------------------------------|--|--|--|--|
| (Form 990) | ► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 1 ► Attach to Form 990. | 5, or 16. | 20 19 Open to Public | | | | |
| Department of the Treasury Internal Revenue Service | ► Go to <i>www.irs.gov/Form990</i> for instructions and the latest information. | ► Go to www.irs.gov/Form990 for instructions and the latest information. | | | | | |
| Name of the organization | | Employer ider | ntification number | | | | |
| UC SAN DIEGO FOU | INDATION | 95-287 | 72494 | | | | |
| | formation on Activities Outside the United States. Complete if the Part IV, line 14b. | organizatio | on answered "Yes" on | | | | |
| 0 | Does the organization maintain records to substantiate the amount of its the grantees' eligibility for the grants or assistance, and the selection crite or assistance? | eria used to | | | | | |

- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3

| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of | (f) Total expenditures for and investments in the region |
|---|---|---|--|---|---|
| (1) NORTH AMERICA | 0. | 0. | INVESTMENTS | | 705,916. |
| | | | | | |
| (2) CENTRAL AMERICA/CARIBBEAN | 0. | 0. | INVESTMENTS | | 4,184,844. |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| _ (8) | | | | | |
| _ (9) | | | | | |
| <u>(</u> 10) | | | | | |
| <u>(11)</u> | | | | | |
| <u>(12)</u> | | | | | |
| (13) | | | | | |
| (14) | | | | | |
| <u>(15)</u> | | | | | |
| <u>(</u> 16) | | | | | |
| <u>(17)</u> | | | | | |
| 3a Subtotal b Total from continuation sheets to Part I | | | | | 4,890,760. |
| c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see | the Instruction | s for Earm 000 | | Cabadul | 4,890,760. e F (Form 990) 2019 |

Part II

| Part II | Part IV, line 15, for a | ssistance to Organization of the second state | d more than \$5,000 | . Part II can be c | luplicated if addit | ional space is | needed. | | 1 |
|---------|--------------------------|---|---------------------|----------------------|--------------------------|---------------------------------------|--|---|---|
| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method o valuation (book, FMV, appraisal, othe |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| 0) | | | | | | | | | |
| 1) | | | | | | | | | |
| 2) | | | | | | | | | |
| 3) | | | | | | | | | |
| 4) | | | | | | | | | |
| 15) | | | | | | | | | |
| 16) | | | | | | | | | |

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt 2

by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities

Page 2

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-------------------|--------------------------|--------------------------|---------------------------------------|--|--|---|
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| 0) | | | | | | | |
| 1) | | | | | | | |
| 2) | | | | | | | |
| 3) | | | | | | | |
| 4) | | | | | | | |
| 5) | | | | | | | |
| 6) | | | | | | | |
| 17) | | | | | | | |
| 18) | | | | | | | |

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UC SAN DIEGO FOUNDATION

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| Schedu | ule F (Form 990) 2019 | | | Page 4 |
|--------|---|---|-----|--------|
| Part | IV Foreign Forms | | | |
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | X | Yes | No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | X | Yes | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> | X | Yes | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | X | Yes | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | | Yes | X No |

Schedule F (Form 990) 2019

Page 5

Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; Part V amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| SCHEDU | LE G | | Information Re | | | | | OMB No. 1545-0047 |
|--------------------------------|--------------------------------|--|--|-------------------------------|----------------------------|---|---|----------------------------------|
| (Form 990 |) or 990-EZ) | Complete if t | he organization answei organization entered r | red "Yes" on nore than \$1 | Form 990, F 5.000 on Fo | Part IV, line 17, 18, or 1 rm 990-EZ. line 6a. | 9, or if the | 2019 |
| | | | | to Form 990 | | | | Open to Public |
| Department of Internal Reve | of the Treasury nue Service | ► G | o to www.irs.gov/Form | 990 for instr | uctions and | the latest information. | | Inspection |
| Name of the | organization | | | | | | Employer identificati | ion number |
| UC SAN | DIEGO FOU | | | | | | 95-2872494 | |
| Part I | | g Activities. Comp | | | | Yes" on Form 99 | 90, Part IV, line 1 | 17. |
| | | EZ filers are not re | • | | | | | |
| | | the organization rais | - | | - | | | |
| a | Mail solicita | tions email solicitations | e f | | | non-government g government grant | | |
| b c | Phone solici | | g | | | ising events | 5 | |
| d | In-person so | | y | | | ising events | | |
| | • | tion have a written o | r oral agreement w | vith any ind | tividual (ir | ocluding officers d | lirectors trustees | |
| | | s listed in Form 990 | | | | | | Yes No |
| | | 10 highest paid indi least \$5,000 by the | | (fundraise | rs) pursua | ant to agreements | under which the | fundraiser is to be |
| | | | | (iii) Did fun | draiser have | | (v) Amount paid to | (vi) Amount paid to |
| (i) | Name and addr or entity (fu | | (ii) Activity | custody c | or control of outions? | (iv) Gross receipts from activity | (or retained by) fundraiser listed in col. (i) | (or retained by) organization |
| | | | | Yes | No | | | |
| 1 | | | | | | | | |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
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| 9 | | | | | | | | |
| | | | | | | | | |
| 10 | | | | | | | | |
| | | which the organiza ensing. | | | to solicit | contributions or | has been notified | t it is exempt from |
| | | | | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 9E1281 1.000 4101MJ M015

Schedule G (Form 990 or 990-EZ) 2019

Schedule G (Form 990 or 990-EZ) 2019

| Sche | edule | e G (Form 990 or 990-EZ) 2019 | | | | Page 2 |
|-----------------|-------|---|---|-------------------------|----------------------|--|
| Pa | rt l | Fundraising Events. Comple more than \$15,000 of fundr events with gross receipts gree | aising event contribut | | | |
| | | | (a) Event #1 SEE SCHEDULE O | (b) Event #2 | (c) Other events | (d) Total events (add col. (a) through |
| 0 | | | (event type) | (event type) | (total number) | col. (c)) |
| Revenue | 1 | Gross receipts | 1,481,207. | | 0. | 1,481,207 |
| R | 2 | Less: Contributions Gross income (line 1 minus | 1,211,107. | | 0. | 1,211,107 |
| | 5 | line 2) | 270,100. | | 0. | 270,100 |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| Direct Expenses | 6 | Rent/facility costs | | | | |
| ct Exp | 7 | Food and beverages | | | | |
| Dire | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | | | | |
| Pa | 11 | Direct expense summary. Add lin Net income summary. Subtract li Gaming. Complete if the org \$15,000 on Form 990-EZ, lin | ne 10 from line 3, colu janization answered "" ne 6a. | ımn (d) | Part IV, line 19, or | 270,100 reported more than (d) Total gaming (add |
| Revenue | 4 | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | col. (a) through col. (c)) |
| - | 1 | Gross revenue | | | | |
| enses | 2 | Cash prizes | | | | |
| Direct Expe | | Noncash prizes | | | | |
| lirec | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % | Yes% | Yes% | 5 |
| | 7 | Direct expense summary. Add lin | es 2 through 5 in colu | mn (d) | | |
| | 8 | Net gaming income summary. Su | ubtract line 7 from line | 1, column (d) | . | |
| 9 a b | l | Enter the state(s) in which the org Is the organization licensed to cor If "No," explain: | duct gaming activities | in each of these state | es? | YesNo |
| | • | | | | | |
| 10a | | Were any of the organization's gamin | a licenses revoked aver | anded or terminated d | uring the tax year? | |
| lua k | | | g licenses revoked, susp | | • • • | . Yes No |
| | | | | | | |

Schedule G (Form 990 or 990-EZ) 2019

| UC | SAN | DIEGO | FOUNDATION |
|----|-----|-------|------------|
| 00 | DHI | | LOONDAITON |

| Sched | lule G (Form 990 or 990-EZ) 2019 | | | Page 3 |
|-------|---|------------|--------|---------------|
| 11 | Does the organization conduct gaming activities with nonmembers? | | Yes | No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity | | | |
| | formed to administer charitable gaming? | [| Yes | No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | |
| а | The organization's facility | 3a | | % |
| b | An outside facility | | | % |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books | | | |
| | records: | | | |
| | | | | |
| | Name | | | |
| | | | | |
| | Address | | | |
| | | | | |
| 15 a | Does the organization have a contract with a third party from whom the organization receives ga | | | |
| | revenue? | L | Yes | No |
| b | If "Yes," enter the amount of gaming revenue received by the organization ► \$ and a second sec | nd the | | |
| | amount of gaming revenue retained by the third party \blacktriangleright | | | |
| С | If "Yes," enter name and address of the third party: | | | |
| | | | | |
| | Name | | | |
| | Address ► | | | |
| | | | | |
| 16 | Gaming manager information: | | | |
| | | | | |
| | Name | | | |
| | | | | |
| | Gaming manager compensation ► \$ | | | |
| | | | | |
| | Description of services provided | | | |
| | | | | |
| | Director/officer Employee Independent contractor | | | |
| 47 | Mandatary diatributional | | | |
| 17 | Mandatory distributions: | anda ta | | |
| а | 5 1 5 51 | | | |
| | retain the state gaming license? | | Yes | No |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organ | lizations | | |
| Par | or spent in the organization's own exempt activities during the tax year ► \$ t IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (| iii) and (| () and | |
| Par | Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition | | | |
| | (see instructions). | | auon | |
| | | | | |

| SCHEDULE I | | | | Assistance t | | | F | OMB No. 1545-0047 |
|--|---|------------------|------------------------------------|---------------------------------------|---------------------------------------|---|--------------------------------------|------------------------------|
| (Form 990) | | | • | ndividuals in | | | | 2019 |
| | Com | plete if the o | - | wered "Yes" on F ttach to Form 990 | | , line 21 of 22. | | Open to Public |
| Department of the Treasury Internal Revenue Service | | ► Go | | /Form990 for the I | | h | | Inspection |
| Name of the organization | | | to mmm | | | | Employer identifi | |
| UC SAN DIEGO FO | NUNDATION | | | | | | 95-2872 | |
| | nformation on Grants an | d Assistanc | e | | | | | |
| | zation maintain records to s | | | a arante or accieta | nce the grantees | ' eligibility for the grap | te or assistance a | nd |
| - | teria used to award the gran | | | - | - | | | X Yes No |
| | IV the organization's proce | | | | | | | • |
| | | | | | | plata if the organi- | tion on word | "Vee" on Ferm 000 |
| | nd Other Assistance to D | | - | | | | | res on Form 990, |
| Part IV, II | ne 21, for any recipient t | nat received | more than \$5 | ,000. Part II can i | be duplicated if a | | needed. | |
| | d address of organization government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistanc | |
| (1) REGENTS OF THE UN | NIVERSITY OF CALIFORNIA | | | | | | | |
| 9500 GILMAN DR. M | MC 0940 LA JOLLA, CA 92093 | 95-6006144 | 501(C)(3) | 156,500,517. | | N/A | N/A | SUPPORT UNIV. PROG. |
| (2) THEATER & ARTS FO | OUNDATION OF SAN DIEGO | | | | | | | |
| PO BOX 12039 LA 3 | JOLLA, CA 92039 | 95-1941117 | 501(C)(3) | 76,771. | | N/A | N/A | SUPPORT OF PROGRAMS |
| _(3) | | _ | | | | | | |
| | | _ | | | | | | |
| (4) | | _ | | | | | | |
| | | _ | | | | | | |
| (5) | | _ | | | | | | |
| | | | | | | | | |
| (6) | | _ | | | | | | |
| (7) | | | | | | | | |
| _(7) | | _ | | | | | | |
| (8) | | | | | | | | |
| _(0) | | - | | | | | | |
| (9) | | | | | | | | |
| | | | | | | | | |
| (10) | | | | | | | | |
| | | | | | | | | |
| (11) | | | | | | | | |
| | | | | | | | | |
| (12) | | 4 | | | | | | |
| | | | | | | | | |
| | per of section 501(c)(3) and | • | • | | | | | 2. |
| | per of other organizations lis | | | | | <u></u> | | ► |
| For Paperwork Reducti | on Act Notice, see the Instruct | tions for Form 9 | 990. | | | | : | Schedule I (Form 990) (2019) |

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|--|---------------------------------|--------------------------|-----------------------------------|---|--|
| l | | | | | |
| 2 | | | | | |
| 3 | | | | | |
| 4 | | | | | |
| 5 | | | | | |
| 6 | | | | | |
| 7 | | | | | |
| art IV Supplemental Information. Provide | e the information re | quired in Part I, | line 2, Part III, o | column (b); and any o | ther additional |

information.

SCHEDULE I, PART I, LINE 2

THE FOUNDATION TRANSFERS MONIES TO UC SAN DIEGO, WHICH ASSUMES FIDUCIARY

RESPONSIBILITY FOR ACTUAL DISBURSEMENT. SEE SCHEDULE O, PART IX, LINE 1

FOR FURTHER DETAILS.

THE FOUNDATION ALSO TRANSFERS MONIES TO THE THEATER & ARTS FOUNDATION OF

SAN DIEGO COUNTY DBA LA JOLLA PLAYHOUSE FROM AN ENDOWMENT HELD FOR THE

BENEFIT OF JOINT PROGRAMS OF UC SAN DIEGO AND THE LA JOLLA PLAYHOUSE.

| SCHEDULE J Compensation Info | | Compensation Information | | OMB No. | 1545-0 | 0047 |
|------------------------------|--|--|-----------------------|---------|--------|--------|
| (For | m 990) | For certain Officers, Directors, Trustees, Key Employees, and Hig | hest | ୍ରାତ | 10 | |
| | Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. | | . line 23. | | /13 | |
| | nent of the Treasury | Attach to Form 990. | | Open | | |
| | Revenue Service of the organization | ► Go to www.irs.gov/Form990 for instructions and the latest inform | Employer identifi | | ectio | n |
| | 6 | FOUNDATION | 95-2872 | | | |
| Part | | ns Regarding Compensation | 55 2072 | 171 | | |
| r art | Queener | | | | Yes | No |
| 1a | Check the ap | propriate box(es) if the organization provided any of the following to or for a | a person listed on F | orm | | |
| | 990, Part VII, | Section A, line 1a. Complete Part III to provide any relevant information rega | arding these items. | | | |
| | First-cla | ass or charter travel Housing allowance or residence | e for personal use | | | |
| | Travel fo | or companions Payments for business use of | personal residence | | | |
| | Tax inde | emnification and gross-up payments 🛛 Health or social club dues or ir | nitiation fees | | | |
| | Discretio | ionary spending account Personal services (such as ma | id, chauffeur, chef) | | | |
| b | If any of the | boxes on line 1a are checked, did the organization follow a written pol | icy regarding pays | ont | | |
| D D | or reimburse | ement or provision of all of the expenses described above? If "No," | complete Part II | l to | | |
| | | | | 1b | | |
| 2 | - | anization require substantiation prior to reimbursing or allowing exp | - | | | |
| | | stees, and officers, including the CEO/Executive Director, regarding the | | | | |
| | | | | 2 | | |
| 3 | | h, if any, of the following the organization used to establish the compensation | | | | |
| | | s CEO/Executive Director. Check all that apply. Do not check any boxes for r nization to establish compensation of the CEO/Executive Director, but explai | | | | |
| | | nsation committee Written employment contract | rinn art m. | | | |
| | | ndent compensation consultant Compensation survey or study | | | | |
| | | 90 of other organizations Approval by the board or comp | pensation committe | e | | |
| 4 | | ear, did any person listed on Form 990, Part VII, Section A, line 1a, with res | | - | | |
| | organization of | or a related organization: | - | | | |
| a | | everance payment or change-of-control payment? | | | | X |
| b | - | n, or receive payment from, a supplemental nonqualified retirement plan? | | | | X X |
| С | • | n, or receive payment from, an equity-based compensation arrangement? | | | | |
| | If "Yes" to an | ny of lines 4a-c, list the persons and provide the applicable amounts for e | ach item in Part III. | | | |
| | Only section | n 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5 | .0 | | | |
| 5 | • | listed on Form 990, Part VII, Section A, line 1a, did the organization | | anv | | |
| 5 | | n contingent on the revenues of: | in pay of accide | | | |
| а | | tion? | | 5a | | X |
| b | - | organization? | | | | Х |
| | • | ne 5a or 5b, describe in Part III. | | | | |
| 6 | | listed on Form 990, Part VII, Section A, line 1a, did the organization | on pay or accrue | any | | |
| | compensation | n contingent on the net earnings of: | | | | |
| а | The organizat | tion? | | 6a | | Х |
| b | - | organization? | | 6b | | X |
| | If "Yes" on lin | ne 6a or 6b, describe in Part III. | | | | |
| 7 | | listed on Form 990, Part VII, Section A, line 1a, did the organization | | | | |
| - | | t described on lines 5 and 6? If "Yes," describe in Part III. | | | | X |
| 8 | | nounts reported on Form 990, Part VII, paid or accrued pursuant to a contra | | | | |
| | | al contract exception described in Regulations section 53.4958-4(a)(| | | | x |
| 9 | | line 8, did the organization also follow the rebuttable presumption p | | | | |
| J | | section 53.4958-6(c)? | | | | |
| | r togulations s | | | 3 | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------------|------|--------------------------|--|---|--------------------------------|----------------|----------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| P. KHOSLA | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 1CHANCELLOR & PRESIDENT | (ii) | 469,809. | 0. | 15,252. | 91,146. | 23,924. | 600,131. | 0. |
| D. HUNSINGER | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 2VICE PRESIDENT | (ii) | 295,344. | 5,000. | 0. | 62,960. | 17,528. | 380,832. | 0. |
| M. CRUZ | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 3VICE PRESIDENT | (ii) | 289,331. | 5,000. | 0. | 64,844. | 33,528. | 392,703. | 0. |
| M. SHAVER | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 4CHIEF FINANCIAL OFFICER | (ii) | 252,368. | 5,000. | 0. | 56,563. | 17,123. | 331,054. | 0. |
| S. NARUCKI | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 5TRUSTEE | (ii) | 167,903. | 0. | 0. | 38,338. | 33,084. | 239,325. | 0. |
| K.SYKES | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 6CONTROLLER | (ii) | 105,819. | 5,000. | 0. | 26,605. | 21,575. | 158,999. | 0. |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 11 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| _16 | (ii) | | | | | | | |

Schedule J (Form 990) 2019

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART III - ADDITIONAL INFORMATION

COMPENSATION FROM RELATED ORGANIZATIONS:

ALL UC SAN DIEGO FOUNDATION STAFF ARE EMPLOYEES OF THE UNIVERSITY OF

CALIFORNIA AND RECEIVE SALARY AND BENEFITS FROM THE UNIVERSITY.

COMPENSATION DECISIONS FOR ALL EMPLOYEES ARE MADE BY THE UNIVERSITY OF

CALIFORNIA FOLLOWING THE UNIVERSITY'S ESTABLISHED POLICIES. ALL

COMPENSATED INDIVIDUALS LISTED IN PART VII OF THE FORM 990 ARE FULL TIME

EMPLOYEES OF THE UNIVERSITY.

PART I QUESTIONS REGARDING COMPENSATION

ALL COMPENSATION AND BENEFITS OF ALL UNIVERSITY OF CALIFORNIA PERSONNEL, INCLUDING THOSE PERFORMING UC SAN DIEGO FOUNDATION RELATED WORK ARE DETERMINED BY WRITTEN UNIVERSITY OF CALIFORNIA AND UC SAN DIEGO CAMPUS POLICIES. ALL EXPENDITURES, REIMBURSEMENTS AND OTHER PAYMENTS ARE INCURRED BY THE CAMPUS AND NOT BY THE FOUNDATION DIRECTLY, PURSUANT TO WRITTEN POLICIES.

Page 3

Schedule J (Form 990) 2019

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

LINE 1A: UNIVERSITY OF CALIFORNIA AND UC SAN DIEGO POLICIES DO NOT

PERMIT THE ITEMS LISTED IN 1A TO BE PAID UNLESS BY A SPECIFIC EXCEPTION

PROCESS. HOUSING IS PROVIDED BY THE UC SAN DIEGO CAMPUS FOR CHANCELLORS.

LINE 2: BY UNIVERSITY OF CALIFORNIA/UC SAN DIEGO POLICY ALL EXPENSE

REIMBURSEMENTS TO ANY EMPLOYEE, OFFICER OR DIRECTOR MUST BE

SUBSTANTIATED.

LINE 3: THE COMPENSATION OF THE FOUNDATION PRESIDENT IS DETERMINED BY UNIVERSITY OF CALIFORNIA POLICY AND BY THE APPROVAL OF THE REGENTS, AS NECESSARY.

LINE 4: NO ONE LISTED ON FORM 990, PART VII, SECTION A RECEIVED ANY OF THE PAYMENTS LISTED IN LINE 4A-C.

LINES 5, 6, 7: COMPENSATION IS NOT PAID BY UC SAN DIEGO BASED ON REVENUE OR NET EARNINGS OF EITHER THE FOUNDATION OR THE CAMPUS IN ANY MANNER.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

LINE 8: UNIVERSITY OF CALIFORNIA/UC SAN DIEGO DO NOT MAKE PAYMENTS

RELATED TO THIS REGULATION SECTION.

IT IS A CONDITION OF EMPLOYMENT THAT CHANCELLORS LIVE IN UNIVERSITY OWNED

OR PROVIDED HOUSING. THE VALUE OF THE CHANCELLOR'S HOUSING IS NOT

INCLUDED AS A PART OF TAXABLE COMPENSATION.

PART II - OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES AND HIGHEST

COMPENSATED EMPLOYEES

SEE ADDITIONAL SUPPLEMENTAL INFORMATION REGARDING COMPENSATION ON

SCHEDULE O.

Page 3

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019 **Open to Public** Inspection

Name of the organization

Employer identification number 95-2872494

| UC | SAN | DIEGO | FOUNDATION |
|----|-----|-------|------------|
| | | | |

| Par | t Types of Property | | | | |
|--------|--|--------------------------------------|---|--|---|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
| 1 | Art - Works of art | | | | |
| 2 | Art - Historical treasures | | | | |
| 3 | Art - Fractional interests | | | | |
| 4 | Books and publications | | | | |
| 5 | Clothing and household | | | | |
| • | goods | | | | |
| 6 | Cars and other vehicles | | | | |
| 7 | Boats and planes | | | | |
| 8 | Intellectual property | | | | |
| 9 | Securities - Publicly traded | Х | 72. | 4,743,357. | FMV |
| 10 | Securities - Closely held stock | | | | |
| 11 | Securities - Partnership, LLC, | | | | |
| | or trust interests | | | | |
| 12 | Securities - Miscellaneous | | | | |
| 13 | Qualified conservation | | | | |
| | contribution - Historic | | | | |
| | structures | | | | |
| 14 | Qualified conservation | | | | |
| | contribution - Other | | | | |
| 15 | Real estate - Residential | Х | 1. | 9,500,000. | FMV |
| 16 | Real estate - Commercial | | | | |
| 17 | Real estate - Other | | | | |
| 18 | Collectibles | | | | |
| 19 | Food inventory | | | | |
| 20 | Drugs and medical supplies | | | | |
| 21 | Taxidermy | | | | |
| 22 | Historical artifacts | | | | |
| 23 | Scientific specimens | | | | |
| 24 | Archeological artifacts | | | | |
| 25 | Other ►(RAFFLE/AUCTION) | Х | 3. | 22,565. | ESTIMATED FMV |
| 26 | Other (PLANNED GIFT) | Х | 11. | 951,118. | MATURITY VALUE |
| 27 | Other ►() | | | | |
| | Other ►() | | | | |
| 29 | Number of Forms 8283 received | by the org | anization during the tax ye | ear for contributions for | |
| | which the organization completed F | orm 8283, | Part IV, Donee Acknowledg | jement | 29 |
| | | | | | Yes No |
| 30a | During the year, did the organizat | | | | - |
| | 28, that it must hold for at least the | - | | | - |
| | to be used for exempt purposes for | | olding period? | | 30a X |
| | If "Yes," describe the arrangement i | | | | |
| 31 | Does the organization have a | | | | |
| | contributions? | | | | |
| 32a | Does the organization hire or use | - | - | | |
| - | contributions? | | | | 32a X |
| | If "Yes," describe in Part II. | | | | |
| 33 | If the organization didn't report an | amount in c | column (c) for a type of pro | perty for which column (a) |) is checked, |
| F | describe in Part II. aperwork Reduction Act Notice, see the Instr | unting for F | 000 | | |
| -ur Pa | aperwork Reduction Act Notice, see the Insti | uctions for FO | 111 330. | | Schedule M (Form 990) 2019 |

Page 2

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

THE NUMBER OF CONTRIBUTIONS IS BASED ON THE SPECIFIC NUMBER OF DONATIONS

RECEIVED FROM CONTRIBUTORS.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

OC SAN DIEGO FOUNDATION

FORM 990, PART III

EXPLANATORY INFORMATION RELATED TO UCSD FOUNDATION STRUCTURE

THE UC SAN DIEGO FOUNDATION IS ORGANIZED AND OPERATED SOLELY FOR THE SUPPORT OF THE UNIVERSITY OF CALIFORNIA, SAN DIEGO CAMPUS.

EMPLOYEES, SALARY AND BENEFITS:

ALL COMPENSATION REPORTED IN THE FORM 990 AND SUPPORTING SCHEDULES IS ON A CALENDAR YEAR BASIS PURSUANT TO THE INSTRUCTIONS TO FORM 990.

ALL UC SAN DIEGO FOUNDATION STAFF ARE EMPLOYEES OF THE UNIVERSITY OF CALIFORNIA AND RECEIVE SALARY AND BENEFITS FROM THE UNIVERSITY. COMPENSATION DECISIONS FOR ALL EMPLOYEES ARE MADE BY THE UNIVERSITY OF CALIFORNIA FOLLOWING THE UNIVERSITY'S ESTABLISHED POLICIES. ALL COMPENSATED INDIVIDUALS LISTED IN PART VII OF THE FORM 990 ARE FULL TIME EMPLOYEES OF THE UNIVERSITY. THE HOURS DISCLOSED ARE THE ESTIMATED HOURS THE EMPLOYEE SPENDS SOLELY ON FOUNDATION BUSINESS. UC SAN DIEGO FOUNDATION EMPLOYEES ARE ALSO ELIGIBLE TO PARTICIPATE IN THE UC RETIREMENT 403(B) AND 457(B) PLANS WHICH ARE MANAGED BY THE REGENTS OF THE UNIVERSITY OF CALIFORNIA.

FORM 990, PART III, LINE 4B AND PART IX, LINE 24C OPERATING EXPENSES

| Schedule O (Form 990 or 990-EZ) 2019 | | | | |
|--------------------------------------|--------------------------------|--|--|--|
| Name of the organization | Employer identification number | | | |
| UC SAN DIEGO FOUNDATION | 95-2872494 | | | |

THE TOTAL UC SAN DIEGO FOUNDATION OPERATING COSTS, INCLUDING IMPUTED FACILITY COSTS, ARE SHOWN ON SCHEDULE A PART II SECTION A LINE 3. THE UC SAN DIEGO FOUNDATION'S OPERATING COSTS, SPACE AND FACILITY NEEDS ARE PROVIDED BY THE UC SAN DIEGO CAMPUS, AS ITS PRIMARY SUPPORTING ORGANIZATION IN COMPLIANCE WITH UNIVERSITY OF CALIFORNIA POLICY. THE FOUNDATION HAS AN AGREEMENT WITH THE CAMPUS TO ENSURE THAT THE CAMPUS HAS RESOURCES TO PROVIDE FOR THE FOUNDATION'S OPERATING COSTS. THE FOUNDATION GRANTS THE INVESTMENT INCOME FROM ITS CURRENT USE FUNDS TO THE CAMPUS ANNUALLY FOR THIS PURPOSE. ANY EXCESS INCOME IS USED BY THE CAMPUS TO COVER OTHER FUNDRAISING COSTS.

FORM 990, PART III, LINE 4D MEMBERSHIP INCOME

MEMBERSHIP INCOME TO BENEFIT UC SAN DIEGO.

FORM 990, PART VI, LINE 2 TRUSTEES J. SILBERMAN AND D. OLIVER HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, LINE 11B FORM 990 REVIEW PROCESS

THE FORM 990 WAS REVIEWED BY THE AUDIT COMMITTEE OF THE FOUNDATION'S BOARD. DURING SUCH REVIEW, THE COMMITTEE HAD THE OPPORTUNITY TO ASK QUESTIONS OF ACCOUNTING STAFF AND THE ACCOUNTING FIRM PREPARING THE RETURN. THE FORM 990 WAS THEN PROVIDED TO THE FULL BOARD OF TRUSTEES

Employer identification number 95-2872494

PRIOR TO FILING.

FORM 990, PART VI, LINE 12C EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

THE UC SAN DIEGO FOUNDATION REQUIRES A CONFLICT OF INTEREST CERTIFICATION FORM FROM EACH TRUSTEE ANNUALLY WHICH DISCLOSES POTENTIAL CONFLICTS OR LACK THEREOF. THE REPLIES ARE REVIEWED BY THE CORPORATE SECRETARY AND CHIEF FINANCIAL OFFICER. IF A CONFLICT DOES EXIST, THE IMPACTED TRUSTEE RECUSES THEMSELVES FROM VOTING ON THAT MATTER.

IMMEDIATE PAST CHAIR C. CHANG'S SPOUSE IS A UCSD EMPLOYEE. TRUSTEE P. EPSTEIN'S DAUGHTER IS A UCSD EMPLOYEE. TRUSTEES J. SILBERMAN AND D. OLIVER HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, LINE 19 OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

FINANCIAL STATEMENTS, ARTICLES OF INCORPORATION, BYLAWS AND CONFLICT OF INTEREST POLICIES ARE AVAILABLE ON THE FOUNDATION'S WEBSITE.

FORM 990, PART VIII, LINE 1 CONTRIBUTION REVENUE

THE UC SAN DIEGO FOUNDATION SOLICITS GIFTS IN CONJUNCTION WITH THE DEVELOPMENT OFFICE OF THE UC SAN DIEGO CAMPUS, ITS FACULTY, AND ITS Page 2

| Schedule O (Form 990 or 990-EZ) 2019 | | | | |
|--------------------------------------|--------------------------------|--|--|--|
| Name of the organization | Employer identification number | | | |
| UC SAN DIEGO FOUNDATION | 95-2872494 | | | |

VOLUNTEERS. THE UC SAN DIEGO FOUNDATION IS THE PRIMARY RECIPIENT OF DONATIONS RECEIVED TO SUPPORT UC SAN DIEGO. GIFTS PROCESSED BY THE UC SAN DIEGO FOUNDATION INCLUDE 100% TAX DEDUCTIBLE DONATIONS PLUS MEMBERSHIP AND SPECIAL EVENT PROCEEDS IN WHICH A PORTION OF THE CONTRIBUTIONS RECEIVED MAY INCLUDE QUID PRO QUO ITEMS. THE FOUNDATION DISCLOSES THE VALUE OF ANY BENEFITS RETURNED TO DONORS FOR THEIR CONTRIBUTIONS BOTH AT THE TIME OF SOLICITATION AND ON THE WRITTEN ACKNOWLEDGEMENT.

FORM 990, PART IX, LINE 1 GRANTS TO CAMPUS

PER UNIVERSITY OF CALIFORNIA SYSTEM WIDE POLICIES, CONTRIBUTIONS AND ENDOWMENT PAYOUT RECEIVED BY CAMPUS FOUNDATIONS MUST BE EXPENDED FOR THE PURPOSE GIVEN DIRECTLY BY THE CAMPUS AND NOT BY THE CAMPUS FOUNDATION. ACCORDINGLY, CONTRIBUTIONS AND ENDOWMENT PAYOUT ARE TRANSFERRED TO THE UC SAN DIEGO CAMPUS AS GRANTS, WHEN REQUESTED BY THE BENEFITING CAMPUS UNIT, OR BY THE LA JOLLA PLAYHOUSE FOR ITS JOINT PROGRAMS WITH UC SAN DIEGO. THE CAMPUS THEN EXPENDS THE FUNDS FOR THE PURPOSES THE GIFTS WERE GIVEN, SUCH AS SCHOLARSHIPS AND FELLOWSHIPS, RESEARCH, SPECIAL EVENT COSTS, ETC. THEREFORE, ALL EXPENDITURES OF GIFT FUNDS ARE INCURRED BY THE CAMPUS WITHIN THE UNIVERSITY'S ACCOUNTING SYSTEM AND ARE NOT REFLECTED ON THE FOUNDATION'S ACCOUNTING RECORD.

FORM 990, PART XI, LINE 9

| Schedule O (Form 990 or 990-EZ) 2019 | | | | | |
|--------------------------------------|--------------------------------|--|--|--|--|
| Name of the organization | Employer identification number | | | | |
| UC SAN DIEGO FOUNDATION | 95-2872494 | | | | |

OTHER CHANGES IN NET ASSETS

| CHANGE IN SURRENDER VALUE OF LIFE INSURANC | CE CONTRACTS \$5,235 |
|--|----------------------|
| NON-OPERATING INCOME | \$425,000 |
| | |
| TOTAL | \$430,235 |

SCHEDULE G, PART II, (A)

SPECIAL EVENTS

SPECIAL EVENTS CONDUCTED TO BENEFIT UC SAN DIEGO.

ATTACHMENT 1

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

| DESCRIPTION | ENDING BOOK VALUE | COST OR FMV |
|------------------------------|----------------------|----------------|
| VARIOUS MUTUAL FUNDS & ETFS | 255,604,089. | FMV |
| US GOVT & ASSET BACKED BONDS | 3,686,412. | FMV |
| VARIOUS EQUITY SECURITIES | 499,817. | FMV |
| MEXICAN BONDS | 375,012. | FMV |
| TOTALS | 260,165,330. | |

OMB No. 1545-0047

Open to Public

Inspection

9

2

Employer identification number

95-2872494

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Go to www.irs.gov/Form990 for instructions and the latest information.

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

UC SAN DIEGO FOUNDATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|--------------------------------|--|----------------------------|---------------------------|-------------------------------------|
| _(1) | | | | | |
| (0) | | | | | |
| _(2) | | | | | |
| (3) | | | | | |
| | | | | | |
| _(4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
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Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | cont | g) 512(b)(13) rolled tity? |
|--|--------------------------------|---|----------------------------|---|-------------------------------------|------|--|
| | | | | | | Yes | No |
| (1) REGENTS OF THE UNIV OF CA AT SAN DIEGO 95-6006144 | | | | | | | |
| 9500 GILMAN DR. MC 0940 LA JOLLA, CA 92093 | EDUCATION | CA | 501(C)(3) | 6 | STATE OF CA | | Х |
| (2) REGENTS OF THE UNIVERSITY OF CALIFORNIA 94-3067788 | | | | | | | |
| 1111 FRANKLIN STREET OAKLAND, CA 94607 | EDUCATION | CA | | | STATE OF CA | | Х |
| (3) | | | | | | | |
| | | | | | | | |
| (4) | | | | | | | |
| | | | | | | | |
| (5) | | | | | | | |
| | | | | | | | |
| (6) | | | | | | | |
| | | | | | | | |
| (7) | | | | | | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Page **2**

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) (d) Legal Direct controlling domicile entity (state or foreign | | (e) (f) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | | (g) (h) Share of end-of- year assets allocations? | | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | | j) eral or aging ner? | (k) Percentage ownership | |
|--|-------------------------|--|--|---|--|---|-----|---|--|---------------------------------------|---------------------------------------|--|
| | | country) | | 3000013 312 314) | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512(b)(13) controlled entity? |
|---|--------------------------------|---|-----|--|--|---------------------------------------|--------------------------------|---|
| | | | | | | | | Yes No |
| (1) CHARITABLE REMAINDER TRUSTS (7) | | | | | | | | |
| 9500 GILMAN DR. MC0940 LA JOLLA, CA 92093-0940 | CHARITABLE TRUST | CA | N/A | Т | | | | x |
| (2) | | | | | | | | |
| | | | | | | | | |
| (3) | | | | | | | | |
| | | | | | | | | |
| _(4) | | | | | | | | |
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| (5) | | | | | | | | |
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| (6) | | | | | | | | |
| | | | | | | | | |
| (7) | | | | | | | | |
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Schedule R (Form 990) 2019

| Part | Transactions With Related Organizations. Complete if the organization answered "Ye | es" on Form 990, Par | t IV, line 34, 35b, or 36. | | | | | | |
|--|--|-----------------------------|-----------------------------------|---------------------|------------|--------|--|--|--|
| Note | : Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | Yes | s No | | | |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more | related organizations lis | ted in Parts II-IV? | | | | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | 1a | _ | X | | | |
| b | Gift, grant, or capital contribution to related organization(s) | | | <u>1</u> t |) X | _ | | | |
| | Gift, grant, or capital contribution from related organization(s) | | | 10 | | X | | | |
| d | Loans or loan guarantees to or for related organization(s) | | | 10 | 1 | X | | | |
| е | Loans or loan guarantees by related organization(s) | | | | • | X | | | |
| | Dividende from related exercitation(a) | | | 11 | : | x | | | |
| | Dividends from related organization(s) | | | – | - | | | | |
| | Sale of assets to related organization(s) | | | | - | | | | |
| | Purchase of assets from related organization(s) | | | | • | X | | | |
| | Exchange of assets with related organization(s). | | | · · · · · ⊢ | | X | | | |
| J | Lease of facilities, equipment, or other assets to related organization(s) | • • • • • • • • • • • • • • | • • • • • • • • • • • • • • • • • | ••••• | | | | | |
| k | l asso of facilities, equipment, or other assots from related organization(s) | | | 11 | r | X | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) I Performance of services or membership or fundraising solicitations for related organization(s) | | | | | | | | | |
| | | | | | | X | | | |
| | | | | | | | | | |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) o Sharing of paid employees with related organization(s) | | | | | | | | | |
| 0 | | | | |) X | | | | |
| р | Reimbursement paid to related organization(s) for expenses. | | | 1 p |) | Х | | | |
| - | Reimbursement paid by related organization(s) for expenses | | | | 1 | X | | | |
| | | | | | | | | | |
| r | Other transfer of cash or property to related organization(s) | | | 11 | , | X | | | |
| S | Other transfer of cash or property from related organization(s). | | | 1s | | X | | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete | this line, including cove | red relationships and transa | action thresho | lds. | | | | |
| | (a) Name of related organization | (b) Transaction | (c) Amount involved | (d) Method of de | | nina | | | |
| | | type (a-s) | | amount ir | | | | | |
| | | | | | | | | | |
| (1) | | | | | | | | | |
| . , | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| JSA | | | Sch | edule R (For | n 990 |) 2019 | | | |
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95-2872494

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | Inprolated evaluated | (e) Are all partners section 501(c)(3) organizations? | | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|---|--------------------------------|--|----------------------|---|----|---------------------------------|---|---|----|---|---|----|--------------------------------|
| | | | | Yes | No | | | Yes | No | (7 0111 1000) | Yes | No | <u> </u> |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
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| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | |
| <u>.</u> | | | | | | | | | | | | | |

Schedule R (Form 990) 2019

 Part VII
 Supplemental Information

 Provide additional information for responses to questions on Schedule R. See instructions.

Schedule R (Form 990) 2019